

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

<u>A</u> I	For the	2016 calendar year, or tax year beginning 00	TT 1, 2016 and	ending Si	EP 30, 2017			
В	Check if applicable	C Name of organization ASSOCIATION OF STATE AND TERRITOR	IAL		D Employer identific	cation number		
	Addres	HEALTH OFFICIALS						
	Name change				35-1044487			
L	return	Number and street (or P.O. box if mail is not del	ivered to street address)	Room/suite	E Telephone number	•		
	□Final □return/	2231 CRYSTAL DRIVE		450	202-37	1-9090		
	termin ated		or town, state or province, country, and ZIP or foreign postal code					
	Ameno return	ARDINGTON, VA 22202			H(a) Is this a group re	eturn		
	Application	F Name and address of principal officer: MICHA	AEL FRASER		for subordinates	? Yes X No		
	pendin	SAME AS C ABOVE			H(b) Are all subordinates in	cluded? Yes No		
<u> </u>	Tax-exe	empt status: X 501(c)(3) 501(c) (or 527	1	list. (see instructions)		
		e: WWW.ASTHO.ORG			H(c) Group exemptio	,		
			sociation Other	L Year		1 State of legal domicile; DC		
	art I	Summary			1	<u> </u>		
_	1	Briefly describe the organization's mission or most	significant activities: SEE SC	HEDULE O				
Governance		,						
nai	2	Check this box 🕨 🔲 if the organization discor	ntinued its operations or dispo-	sed of more	than 25% of its net ass	ets.		
Ver	3	Number of voting members of the governing body (·		3	13		
ဗိ	4	Number of independent voting members of the gov				13		
<u>«</u>	5	Total number of individuals employed in calendar ye				149		
<u>:</u>	6	Total number of volunteers (estimate if necessary)				13		
Activities &	7 a	Total unrelated business revenue from Part VIII, col				0.		
ĕ	b	Net unrelated business taxable income from Form 9				0.		
					Prior Year	Current Year		
	8	Contributions and grants (Part VIII, line 1h)			23,851,216.	27,189,804.		
Revenue	9		144,510.	192,825.				
	10	Investment income (Part VIII, column (A), lines 3, 4,	and 7d)		4,070.	7,020.		
Be	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,			19,091.	2,456.		
	1	Total revenue - add lines 8 through 11 (must equal l		24,018,887.	27,392,105.			
_		Grants and similar amounts paid (Part IX, column (A			4,612,662.	4,727,671.		
		Benefits paid to or for members (Part IX, column (A)			0.	0.		
	45	Salaries, other compensation, employee benefits (F			11,751,621.	12,886,180.		
ses	160	Professional fundraising fees (Part IX, column (A), li			0.	0.		
Expenses	loa h	Total fundraising expenses (Part IX, column (D), line		858	•			
ă	1,5	Other expenses (Part IX, column (A), lines 11a-11d,			8,554,378.	10,138,227.		
		Total expenses. Add lines 13-17 (must equal Part IX			24,918,661.	27,752,078.		
		Revenue less expenses. Subtract line 18 from line 1			-899,774.	-359,973.		
	13	nevertue less expenses. Subtract line 10 from line	12	Ba	ginning of Current Year	End of Year		
ts o	20	Total assets (Part X, line 16)			9,942,264.	8,207,982.		
Asse	21	Total liabilities (Part X, line 26)			8,704,694.	7,330,385.		
Net Assets or	22	Net assets or fund balances. Subtract line 21 from	lino 20		1,237,570.	877,597.		
P	art II	Signature Block	III le 20		2,207,070	,		
		ties of perjury, I declare that I have examined this return,	including accompanying schedule	s and stateme	ents, and to the hest of my	knowledge and helief it is		
	-	t, and complete. Declaration of preparer (other than office				Milowiougo una bollot, it lo		
truo	, 001100	, and complete: Boolaration of proparor (other than office)	1) 10 baooa on an information of w	non properor	nas any knowledge.			
Sig	n	Signature of officer			Date			
Her		JOHN MERICSKO, COO						
1101	•	Type or print name and title						
		Print/Type preparer's name	Preparer's signature] [Date Check	PTIN		
Paid	d	RAYMOND BARBAGALLO	. Topator o dignaturo		if self-employ			
	parer	Firm's name CHERRY BEKAERT LLP			Firm's EIN	56-0574444		
	Only	Firm's address 4600 EAST WEST HWY, STE	200		I IIIII 3 LIIV			
550	Jy	BETHESDA, MD 20814			Phone no.301	-951-3636		
Mar	v the IF	IS discuss this return with the preparer shown above	ve? (see instructions)		11 Hone Ho 2	X Yes No		

Form	n 990 (2016) HEALTH OFFICIALS	35-1044487	Page 2
	rt III Statement of Program Service Accomplishments		-
	Check if Schedule O contains a response or note to any line in this Part III		Х
1	Briefly describe the organization's mission:		
	TRANSFORM PUBLIC HEALTH WITHIN STATES AND TERRITORIES THROUGH THE		
	FORMULATION AND IMPLEMENTATION OF POLICY AND EXCELLENCE IN STATE AND		
	TERRITORY-BASED PUBLIC HEALTH PRACTICE TO HELP MEMBERS DRAMATICALLY		
	IMPROVE HEALTH AND WELLNESS.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as m	easured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others		
	revenue, if any, for each program service reported.	, trio total experiece, a	114
4a	(Code:) (Expenses \$ 7,892,702. including grants of \$ 1,351,945.) (Revenue	, ¢)
та	COMMUNITY HEALTH AND DISEASE PREVENTION - SEE SCHEDULE O		
4b	(Code:) (Expenses \$ 8 , 332 , 523. including grants of \$ 2 , 485 , 335.) (Revenue	. \$ 4	5,875.
	HEALTH SECURITY - SEE SCHEDULE O		
4c	(Code:) (Expenses \$ 5 , 423 , 190 . including grants of \$ 276 , 194 .) (Revenue	* \$)
	HEALTH SYSTEMS TRANSFORMATION (THE CENTER FOR POPULATION HEALTH		
	STRATEGIES) - SEE SCHEDULE O		
4d	,		
	(Expenses \$ 6,023,805. including grants of \$ 614,197.) (Revenue \$)	
<u>4e</u>	Total program service expenses ► 27,672,220.		000 /
		_ (

Form 990 (2016) HEALTH OFFICIALS Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	51111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G. Part III	19		Х
			000	

Page 4

Form 990 (2016) HEALTH OFFICIALS Part IV Checklist of Required Schedules (continued)

			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			v
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			х
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		Α
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):	00-		х
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	200		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	000		х
20	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		- 21
30		30		х
21	contributions? If "Yes," complete Schedule M	30		
31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		х
32	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	ļ		
<i></i>	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	UL		
-	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form 990 (2016) Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Part V

	Check it Schedule O contains a response of note to any line in this Part v					Щ.
	1	. 1	40		Yes	No
		1a	0			
		1b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and repo			4.	Х	
٥-	(gambling) winnings to prize winners?	 I		1c	Λ	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	ا ۔	149			
	, , , , , , , , , , , , , , , , , , , ,	2a		01.	Х	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			2b	Λ	
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			3a		х
				3b		
	If "Yes," has it filed a Form 990-T for this year? <i>If "No," to line 3b, provide an explanation in Schedule O</i> At any time during the calendar year, did the organization have an interest in, or a signature or other auti			JU		
-r a	financial account in a foreign country (such as a bank account, securities account, or other financial acc			4a		x
h	If "Yes," enter the name of the foreign country:	oun):	4 a		
b	See instructions for filling requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following requirements for Financial According to the following requirement of the following requirements for Financial According to the following requirement of the	nunte	E (FRΔR)			
52			•	5a		х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		x
				5c		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the o			30		
ou	any contributions that were not tax deductible as charitable contributions?	-		6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions			<u> </u>		
~	were not tax deductible?		•	6b		
7	Organizations that may receive deductible contributions under section 170(c).			0.0		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and service	es pr	ovided to the payor?	7a		х
		-	payor:	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was r					
_	to file Form 8282?	•		7c		x
d		7d				
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit cont	ract	?	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract			7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form		9 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	n file	a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by	y the				
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	0a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	0b				
11	Section 501(c)(12) organizations. Enter:					
		1a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
		1 b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 10	- 1		12a		
	,	2b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
_	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the	ا				
		3b				
		3c		4.0		v
	0 , , , , , , , , , , , , , , , , , , ,			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule C)		14b		

Page 5

Form 990 (2016)

HEALTH OFFICIALS

Part VI Governance, Management, and Disclosure Foundations of the Point Part VI HEALTH OFFICIALS Page 6

ıaı	dovernance, wanagement, and bisclosure For each "Yes" response to lines 2 through /b below, and for a	IVO TE	spons	, C
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			Х
sec	tion A. Governing Body and Management			l
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.			
b	9			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	,		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
 15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
~	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	.54		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
17 18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	/ailahla	<u> </u>	
.5	for public inspection. Indicate how you made these available. Check all that apply.	, anabit	•	
	X Own website X Another's website Upon request Other (cyclain in School of Co.)			
19	X Own website X Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financi	ial	
19	X Own website X Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and statements available to the public during the tax year.	financi	ial	

State the name, address, and telephone number of the person who possesses the organization's books and records:

KOUDEDIA SISSOKO - 202-371-9090

2231 CRYSTAL DRIVE, NO. 450, ARLINGTON, VA 22202

20

Form 990 (2016) HEALTH OFFICIALS 35-1044487 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)		(B) (C)					-	(D)	(E)	(F)	
Name and Title	Average			Posi	ition			Reportable	Reportable	Estimated	
Name and Title	hours per		do not check more than one ox, unless person is both an					compensation	compensation	amount of	
	week					r/trus		from	from related	other	
	(list any	ector						the	organizations	compensation	
	hours for	or dire	e e			rted		organization	(W-2/1099-MISC)	from the	
	related	stee	truste		ep.	bensa		(W-2/1099-MISC)		organization	
	organizations below	nal tru	io nal .		ploye	t com				and related	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
(1) JOHN M. WIESMAN	2.50	드	드	0	ž	工品	Ľ.				
PRESIDENT	1.55	х		х				0.	0.	0	
(2) NICOLE ALEXANDER-SCOTT	1.50										
PRESIDENT - ELECT		х		х				0.	0.	0	
(3) JAY BUTLER	1.50										
IMMEDIATE PAST PRESIDENT		х						0.	0.	0	
(4) KAREN MCKEOWN	1.50										
PAST PRESIDENT		х						0.	0.	0	
(5) GERD W. CLABAUGH	1.50										
SECRETARY-TREASURER		х		х				0.	0.	0	
(6) JAPHET C. RIVERA	1.00										
REGION II REPRESENTATIVE		х						0.	0.	0	
(7) MARISSA LEVINE	1.00										
REGION III REPRESENTATIVE		х						0.	0.	0	
(8) MARY CURRIER	1.00										
REGION IV REPRESENTATIVE		х						0.	0.	0	
(9) NATHANIEL SMITH	1.00										
REGIONAL VI REPRESENTATIVE		х						0.	0.	0	
(10) RANDALL W. WILLIAMS	1.00										
REGION VII REPRESENTATIVE		х						0.	0.	0	
(11) MYLYNN TUFTE	1.00										
REGION VIII REPRESENTATIVE		х						0.	0.	0	
(12) KAREN SMITH	1.00										
REGION IX REPRESENTATIVE		х						0.	0.	0	
(13) ELKE SHAW-TULLOCH	1.00										
REGION X REPRESENTATIVE		х						0.	0.	0	
(14) MICHAEL FRASER	37.50										
EXECUTIVE DIRECTOR				х			L	99,822.	0.	4,949	
(15) JOHN MERICSKO	37.50										
CHIEF OPERATING OFFICER				Х				36,361.	0.	5,285	
(16) SHARON MOFFATT	37.50										
SENIOR ADVISOR					Х			297,050.	0.	34,071	
(17) JAMES S. BLUMENSTOCK	37.50										
CHIEF PROGRAM OFFICER		1			Х			273,558.	0.	39,757	

632007 11-11-16 Form **990** (2016)

1,656,737.

1,656,737.

0.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

1b Sub-total

c Total from continuation sheets to Part VII, Section A

21

0.

309,029.

309,029.

Yes No

0.

0.

0.

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		Х
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х

Section B. Independent Contractors

d Total (add lines 1b and 1c)

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AMAZON WEB SERVICES, INC.	2 3337 p.11317 31 331 11333	
P.O. BOX 84023, SEATTLE, WA 98124-8423	WEBSITE MANAGEMENT	852,116.
AMERICAN TECHNOLOGY SERVICES, PROSPERITY		
AVENUE 6TH FLOOR, FAIRFAX, VA 22031	SYSTEMS SUPPORT	355,073.
CORNERSTONE GOVERNMENT AFFAIRS, 300		
INDEPENDENCE AVENUE SE, WASHINGTON, DC	GOVERNMENT AFFAIRS	180,000.
PORTER NOVELLI, INC., 1838 SOLUTIONS		
CENTER, CHICAGO, IL 60677-1008	COMMUNICATIONS	128,031.
KUJAWA CONSULTING		
74 VERMONT AVENUE, ASHEVILLE, NC 28806	RESEARCH	108,488.
2 Total number of independent contractors (including but not limited to \$100,000 of compensation from the organization ▶	those listed above) who received more than	000

Page 9 Form 990 (2016)

Part VIII HEALTH OFFICIALS 35-1044487 Statement of Revenue

		Check if Schedule O conta	ains a response	or note to any line	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ts	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b			1,467,324.				
S,G	С	Fundraising events	1c					
ar A		Related organizations						
s, G	е	Government grants (contributi	ons) 1e	23,107,296.				
igi	f	All other contributions, gifts, grant	ts, and					
but		similar amounts not included above	/e 1f	2,615,184.				
d it	g	Noncash contributions included in lines	la-1f: \$					
a Se	h	Total. Add lines 1a-1f		>	27,189,804.			
				Business Code				
မွ	2 a	MEETING REGISTRATIONS		900099	192,825.	192,825.		
e Ķ	b							
Se	С							
ran Sev	d							
Program Service Revenue	е	· .						
ه ا	f	All other program service reve						
\longrightarrow	g	Total. Add lines 2a-2f			192,825.			
	3	Investment income (including			7 000			7 000
	_	other similar amounts)		T I	7,020.			7,020.
	4	Income from investment of tax		· •				
	5	Royalties		I I				
	•	Out and wants	(i) Real	(ii) Personal				
		Gross rents						
	b							
	4	Rental income or (loss) Net rental income or (loss)						
		Gross amount from sales of	(i) Securities	(ii) Other				
	, a	assets other than inventory	(i) Securities	(ii) Otriei				
	h	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)						
		Net gain or (loss)		—				
ø		Gross income from fundraising						
3		including \$	of					
eve		contributions reported on line	1c). See					
Other Reven		Part IV, line 18	a					
풀	b	Less: direct expenses	b					
١		Net income or (loss) from fund		>				
	9 a	Gross income from gaming ac						
		Part IV, line 19	a					
		Less: direct expenses						
		Net income or (loss) from gam						
	10 a	Gross sales of inventory, less						
		and allowances		I I				
		Less: cost of goods sold						
ŀ	С	Net income or (loss) from sales						
}	4.4	Miscellaneous Revenue MISCELLANEOUS	9	Business Code 900099	2,456.			2 456
				300033	2,430.			2,456.
	b							
	q							
		All other revenue Total. Add lines 11a-11d			2,456.			
	12	Total revenue. See instructions.			27,392,105.	192,825.	0.	9,476.
				🖊 📗	, ,= • !	, • 1	- •	, •

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Х Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses (B) (D) (A) Do not include amounts reported on lines 6b. Program service expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 4,627,434 4,627,434 and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 100,237. 100,237. Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 9,894,559. 7,031,799. 2,817,827. Other salaries and wages 44,933. 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 2,991,621 2,190,193, 787,857 13,571. Other employee benefits 9 10 Payroll taxes 11 Fees for services (non-employees): Management 33,534. 33,534, Legal 80,433 80,433, Accounting 190,479 190,479 Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 4.082,272 3,532,063. 550,209 column (A) amount, list line 11g expenses on Sch O.) Advertising and promotion 12 21,063. 695,863. 324,588. 350,212 Office expenses 13 774,516, 513,585 260,931 Information technology 14 15 Royalties 1,000,899 35,023. 965,876 16 Occupancy 1,716,770, 1,639,656. 76,923. 191. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 990,290. 850,649. 139,541. 100. Conferences, conventions, and meetings 19 21,090. 21,090. 20 Payments to affiliates _____ 21 190,036. 190,036 Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) OTHER 192,587. 74,641. 117,946. DUES AND SUBSCRIPTIONS 169,458 132,150. 37,308 ALLOCATION OF G&A 6,429,723. -6,429,723 С d All other expenses е 27,752,078 27,672,220 0 79,858. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here

if following SOP 98-2 (ASC 958-720)

Form 990 (2016) Part X Balance Sheet

		Check if Schedule O contains a response or not	e to any	line in this Part X			
		Chock ii Contodulo C Containo a response di not	o to uny	into in triio i are x	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			300.	1	
	2	Savings and temporary cash investments			2,225,638.	2	2,133,429.
	3	Pledges and grants receivable, net	6,259,084.	3	4,847,027.		
	4	Accounts receivable, net			317,912.	4	490,675.
	5	Loans and other receivables from current and fo			·	-	·
	-	trustees, key employees, and highest compensa					
		Part II of Schedule L	•			5	
	6	Loans and other receivables from other disqualif					
	-	section 4958(f)(1)), persons described in section	-	· ·			
		employers and sponsoring organizations of sect					
w		employees' beneficiary organizations (see instr).		·		6	
Assets	7	Notes and loans receivable, net				7	
As	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			340,941.	9	70,103.
		Land, buildings, and equipment: cost or other	I		,		,
		basis. Complete Part VI of Schedule D	10a	2,491,767.			
	l b	Less: accumulated depreciation	l l	2,006,557.	647,419.	10c	485,210.
	11	Investments - publicly traded securities			,	11	,
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	150,970.	15	181,538.		
	16	Total assets. Add lines 1 through 15 (must equa		9,942,264.	16	8,207,982.	
	17	Accounts payable and accrued expenses	3,580,573.	17	4,142,326.		
	18	Grants payable				18	, ,
	19	Deferred revenue			3,858,496.	19	2,064,916.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
"	22	Loans and other payables to current and former					
Liabilities		key employees, highest compensated employee					
ig		Complete Part II of Schedule L				22	
Ë	23	Secured mortgages and notes payable to unrela			497,147.	23	350,512.
	24	Unsecured notes and loans payable to unrelated		· · · · · · · · · · · · · · · · · · ·	·	24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	17-24). (Complete Part X of			
		Schedule D			768,478.	25	772,631.
	26	Total liabilities. Add lines 17 through 25			8,704,694.	26	7,330,385.
		Organizations that follow SFAS 117 (ASC 958	, check	here 🕨 🗓 and			
ç		complete lines 27 through 29, and lines 33 and	d 34.				
JCe	27	Unrestricted net assets			1,237,570.	27	877,597.
<u>a</u>	28					28	
d B	29	Permanently restricted net assets				29	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (A					
卢		and complete lines 30 through 34.					
)ts	30	Capital stock or trust principal, or current funds				30	
SSE	31	Paid-in or capital surplus, or land, building, or eq				31	
et A	32	Retained earnings, endowment, accumulated in	come, or	other funds		32	
ž	33	Total net assets or fund balances			1,237,570.	33	877,597.
	34	Total liabilities and net assets/fund balances			9,942,264.	34	8,207,982.

Form **990** (2016)

27,392,105,

27,752,078.

_ -359,973.

0.

1,237,570.

Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, 10 10 877,597. column (B)) Part XII Financial Statements and Reporting Х Check if Schedule O contains a response or note to any line in this Part XII Yes No X Accrual Accounting method used to prepare the Form 990: Cash Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Х 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis Consolidated basis Х **b** Were the organization's financial statements audited by an independent accountant? 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, Х review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Х Act and OMB Circular A-133? За b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits Form 990 (2016)

632012 11-11-16

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

35-1044487

OMB No. 1545-0047

Name of the organization

HEALTH OFFICIALS

ASSOCIATION OF STATE AND TERRITORIAL

Pa	rt I	Reason for Public (Charity Status (All organizations must co	mplete th	is part.) Se	ee instructions.					
Γhe	organ	ization is not a private found										
1	Γ̈́ .	A church, convention of ch					I)(A)(i).					
2	\Box	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)										
3	П	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).										
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,										
7		city, and state:	ation operated in cor	ijanotion with a noopital	accombca	III SCCIIO	11 17 0(b)(1)(A)(iii). Entor	the noopital o name,				
_		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
5				lege of university owned	or operati	ed by a go	verninental unit describe	5U III				
_		section 170(b)(1)(A)(iv). (C			4-		· .					
6		A federal, state, or local gov	-									
1	Х	An organization that norma	•	ntial part of its support fr	om a gove	ernmental	unit or from the general p	public described in				
		section 170(b)(1)(A)(vi). (C										
8	Ш	A community trust describe			•							
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a land-grant	college				
		or university or a non-land-g	grant college of agrice	ulture (see instructions).	Enter the i	name, city	, and state of the college	or				
		university:										
10		An organization that norma	Ily receives: (1) more	than 33 1/3% of its supp	oort from c	contributio	ns, membership fees, an	d gross receipts from				
		activities related to its exem	npt functions - subjec	ct to certain exceptions,	and (2) no	more than	33 1/3% of its support	from gross investment				
		income and unrelated busing	ness taxable income	(less section 511 tax) fro	m busines	ses acquii	red by the organization a	after June 30, 1975.				
		See section 509(a)(2). (Con	mplete Part III.)									
11		An organization organized a	and operated exclusi	vely to test for public sat	fety. See	section 50	09(a)(4).					
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform tl	he functior	ns of, or to carry out the	purposes of one or				
		more publicly supported or	ganizations describe	d in section 509(a)(1) o	r section :	509(a)(2).	See section 509(a)(3). (Check the box in				
		lines 12a through 12d that	describes the type of	f supporting organizatior	and com	plete lines	12e, 12f, and 12g.					
а		Type I. A supporting orga	anization operated, si	upervised, or controlled	by its supp	orted orga	anization(s), typically by	giving				
		the supported organization	on(s) the power to reg	gularly appoint or elect a	majority o	of the direc	tors or trustees of the su	upporting				
		organization. You must o	complete Part IV, Se	ections A and B.								
b		Type II. A supporting org	anization supervised	or controlled in connect	ion with its	s supporte	ed organization(s), by hav	/ing				
		control or management o	•					-				
		organization(s). You mus					3					
c		Type III functionally inte	-		in connect	tion with, a	and functionally integrate	ed with.				
	-	its supported organization	-				• •	,				
d		Type III non-functionally		·				zation(s)				
		that is not functionally int	•					• •				
		requirement (see instructi	-	•	•		•					
е		Check this box if the orga	•	-								
		functionally integrated, or					., po ., ., po, ., po					
f	Ente	er the number of supported o		iany integrated eapperin	.9 0.94=							
		vide the following information		d organization(s).								
		i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount of monetary	(vi) Amount of other				
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see instructions)	support (see instructions)				
				above (see mistractions))								
F-4-												

Schedule A (Form 990 or 990-EZ) 2016 HEALTH OFFICIALS

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	18,246,422.	23,272,385.	24,099,812.	23,851,216.	27,189,804.	116,659,639.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	18,246,422.	23,272,385.	24,099,812.	23,851,216.	27,189,804.	116,659,639.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						4,175,476.		
6	Public support. Subtract line 5 from line 4.						112,484,163.		
	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total		
	Amounts from line 4	18,246,422.	23,272,385.	24,099,812.	23,851,216.	27,189,804.	116,659,639.		
	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources	5,366.	5,411.	5,323.	4,070.	7,020.	27,190.		
9	Net income from unrelated business	-							
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)	22,787.	9,012.	58,195.	19,091.	2,456.	111,541.		
11	Total support. Add lines 7 through 10	·	,	·	·	·	116,798,370.		
	Gross receipts from related activities,	etc. (see instruction	ns)			12	714,998.		
	First five years. If the Form 990 is for	•	,	d. fourth. or fifth ta	x vear as a sectior	501(c)(3)			
	organization, check this box and stor	here			•				
Sec	ction C. Computation of Publi	c Support Per	centage						
14	Public support percentage for 2016 (I	ine 6, column (f) di	vided by line 11, co	olumn (f))		14	96.31 %		
15	Public support percentage from 2015	Schedule A, Part	II, line 14			15	94.74 %		
16a	33 1/3% support test - 2016. If the o	organization did no	t check the box or	line 13, and line 1	14 is 33 1/3% or m	ore, check this box	k and		
	stop here. The organization qualifies	as a publicly suppo	orted organization				X		
b	33 1/3% support test - 2015. If the o	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	is box		
	and stop here. The organization qual	ifies as a publicly s	upported organiza	tion					
17a	10% -facts-and-circumstances test	- 2016. If the org	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,		
	and if the organization meets the "fac								
	meets the "facts-and-circumstances"	test. The organizat	ion qualifies as a p	oublicly supported	organization				
b	10% -facts-and-circumstances test	- 2015. If the org	anization did not c	heck a box on line					
	more, and if the organization meets th								
	organization meets the "facts-and-circ				-		>		
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions								

Schedule A (Form 990 or 990-EZ) 2016 HEALTH OFFICIALS

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support		_				
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiza	ation,
<u></u>	check this box and stop here						>
	ction C. Computation of Publi					T T	
	Public support percentage for 2016 (I					15	%
	Public support percentage from 2015					16	%
	ction D. Computation of Inves			10 1 (0)		l .= l	
		entage for 2016 (line 10c, column (f) divided by line 13, column (f))					
18	Investment income percentage from					18	% 7 : t
198	a 33 1/3% support tests - 2016. If the						. —
	more than 33 1/3%, check this box ar						
k	33 1/3% support tests - 2015. If the	•			•	•	
~~	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	in ala not check a	box on line 14, 19a	a, or 190, check th	ils box and see ins	tructions	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5с		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		

Pa	rt IV Supporting Organizations _(continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
-	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	• •			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. Stion C. Type II Supporting Organizations			
000	The in Supporting Organizations		Vaa	NIa
_	Wang a majarik, af kha ayanai aki ayla diwakaya ay ku akana duwina kha kay yan alan ayan inik, af kha diwakaya		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s).	1		
Sec	ction D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
_	supported organizations played in this regard.	3		
Sec	ction E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b				
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instr	ructions).		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
_	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
-	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2016 HEALTH OFFICIALS

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi:	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi	ng trust on N	ov. 20, 1970 (explain in F	Part VI.) See instructions. A
	other Type III non-functionally integrated supporting organizations must of	omplete Sec	tions A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ally integrated	d Type III supporting orga	anization (see

Schedule A (Form 990 or 990-EZ) 2016

instructions).

Schedule A (Form 990 or 990-EZ) 2016 HEALTH OFFICIALS

Pai	¹t V │ Type III Non-Functionally Integrated 509	9(a)(3) Supporting Orga	nizations (continued)				
Sect	ion D - Distributions		,	Current Year			
1	Amounts paid to supported organizations to accomplish exempt purposes						
2	Amounts paid to perform activity that directly furthers exem						
	organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purpos	S					
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions						
7	Total annual distributions. Add lines 1 through 6						
8	Distributions to attentive supported organizations to which t	the organization is responsive	1				
	(provide details in Part VI). See instructions	3					
9	Distributable amount for 2016 from Section C, line 6						
10	Line 8 amount divided by Line 9 amount						
		(i)	(ii)	(iii)			
		Excess Distributions	Underdistributions	Distributable			
Sect	ion E - Distribution Allocations (see instructions)		Pre-2016	Amount for 2016			
1	Distributable amount for 2016 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2016 (reason-						
_	able cause required- explain in Part VI). See instructions						
3	Excess distributions carryover, if any, to 2016:						
a	Excess distributions sarry ever, if any, to 2016.						
b							
	From 2013						
	From 2014						
	From 2015						
	Total of lines 3a through e						
	Applied to underdistributions of prior years						
	Applied to 2016 distributable amount						
	Carryover from 2011 not applied (see instructions)						
一	Remainder. Subtract lines 3g, 3h, and 3i from 3f.						
4	Distributions for 2016 from Section D,						
•	line 7: \$						
	Applied to underdistributions of prior years						
	Applied to 2016 distributable amount						
	Remainder. Subtract lines 4a and 4b from 4						
5	Remaining underdistributions for years prior to 2016, if						
•	any. Subtract lines 3g and 4a from line 2. For result greater						
	than zero, explain in Part VI. See instructions						
6	Remaining underdistributions for 2016. Subtract lines 3h						
U	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions						
7	Excess distributions carryover to 2017. Add lines 3j						
′	and 4c						
8	Breakdown of line 7:						
a	Excess from 2013						
	Excess from 2014						
	Excess from 2015						
	Excess from 2016						

Schedule A (Form 990 or 990-EZ) 2016

ASSOCIATION OF STATE AND TERRITORIAL

Schedule B (Form 990 990-F7 or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF. Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 .

OMB No. 1545-0047

Employer identification number

HEALTH OFFICIALS 35-1044487 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the **General Rule** or a **Special Rule**. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization	Employer identification number
ASSOCIATION OF STATE AND TERRITORIAL	
HEALTH OFFICIALS	35-1044487

Part I	Contributors (See instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 24,875,571.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 2	Name, address, and ZIP + 4	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$830,928.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a)	(b) Name address and ZIP + 4	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.

Name of organization
ASSOCIATION OF STATE AND TERRITORIAL
HEALTH OFFICIALS

Employer identification number
35-1044487

Partii	Noticasti Property (See instructions). Use duplicate copies of Part II i	r additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - \$	

Name of orga					Employer identification number		
	ON OF STATE AND TERRITORIAL						
Part III	FICIALS Exclusively religious, charitable, etc., cont	ributions to organizations doe	orihad in agatian	501(a)(7) (9) or (35-1044487		
Partill	the year from any one contributor. Complete	columns (a) through (e) and t	ne followina line e	entry, For organization	\$		
	completing Part III, enter the total of exclusively religious Use duplicate copies of Part III if addition	s, charitable, etc., contributions of \$	1,000 or less for the	year. (Enter this info. once	.) ▶\$		
(a) No.	Ose duplicate copies of Part III II addition	ai space is needed.					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gif	t	(d) Desc	ription of how gift is held		
- raiti							
		(e) Transfer	of gift				
	Transferee's name, address, a	nd 7 ID + 4	Po	Relationship of transferor to transferee			
	iransieree s name, audress, a	IIU ZIF + 4	ne	iationship of trai	isleror to transferee		
())							
(a) No. from	(b) Purpose of gift	(c) Use of gif	t l	(d) Desc	ription of how gift is held		
Part I	.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
				-			
	(e) Transfer of gift						
\vdash	Transferee's name, address, and ZIP + 4		Re	lationship of trai	nsferor to transferee		
(a) No. from	(b) Purpose of gift (c) Use of		of gift (d) Description of how gift		ription of how gift is held		
Part I	(2)1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	(-, 3	-	(-,/			
					_		
	(e) Transfer of gift						
-	Transferee's name, address, a	nd ZIP + 4	Re	lationship of trai	nsferor to transferee		
(a) No. from	(b) Purpose of gift	(c) Use of gif		(d) Desc	ription of how gift is held		
Part I	(b) i di pose di giit	(0) 030 01 911	`	(u) Desc	Tipuon or now girt is neid		
—				-			
		(e) Transfer	of gift				
<u> </u>	Transferee's name, address, a	nd ZIP + 4	Re	lationship of trai	nsferor to transferee		
		·					

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

Tax)	(see separate instructions), then			•	
	Section 501(c)(4), (5), or (6) organization	•		le	
wam		N OF STATE AND TERRITORI.	AL	Empi	oyer identification number
Da	HEALTH OFF		or costion E01/o	or is a section EQ7 or	35-1044487
Ра	rt I-A Complete if the org	janization is exempt und	er section 501(c) (or is a section 527 or	ganization.
1	Provide a description of the organiz	ration's direct and indirect politic	al campaign activities i	n Part IV	
	Political campaign activity expendit	•	• •		
	Volunteer hours for political campai				
Ŭ	Volunteer flours for political campa	gir douvideo			
Pa	rt I-B Complete if the org	janization is exempt und	er section 501(c)(3).	
	Enter the amount of any excise tax				
	Enter the amount of any excise tax				
	If the organization incurred a section				
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.				\(0)
		janization is exempt und			
	Enter the amount directly expended	, ,	·	***************************************	
2	Enter the amount of the filing organ				
	exempt function activities				
3	Total exempt function expenditures				
	line 17b				
	Did the filing organization file Form				
5	Enter the names, addresses and en	,	,	•	0 0
	made payments. For each organiza	•			•
	contributions received that were provided action committee (RAC). If				e segregated fund or a
	political action committee (PAC). If				
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds. If none, enter -0	contributions received and promptly and directly
				Tarias. Il florie, criter 0.	delivered to a separate
					political organization.
					If none, enter -0
			+		

Schedule C (Form 990 or 990-FZ) 2016 HEALTH OFFICIALS

	rt II-A Complete if the organ	nization is exem	not under section	501(c)(3) and file	d Form 5768 (ele	ction under
	section 501(h)).		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(3.7	
A C	. 🗖	on belongs to an affil	iated group (and list in	Part IV each affiliated	group member's name	address, FIN.
	expenses, and share of	•	•	Ture IV Guori animatou	group mombor o name	, add 600, E111,
B C	check if the filing organizatio	, ,	. ,	visions apply		
	Limits	on Lobbying Exper	•		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influer	nce public opinion (c	rass roots lobbying)		29,687.	
	Total lobbying expenditures to influer		, (aliana a to la la la cita a co		237,525.	
С	Total lobbying expenditures (add lines	•			267,212.	
d	Other exempt purpose expenditures				27,484,866.	
	Total exempt purpose expenditures (a				27,752,078.	
f	Lobbying nontaxable amount. Enter t	the amount from the			1,000,000.	
	If the amount on line 1e, column (a) or (b		bying nontaxable am			
	Not over \$500,000	· 1	he amount on line 1e.			
	Over \$500,000 but not over \$1,000,0	000 \$100,00	0 plus 15% of the exce	ess over \$500,000.		
	Over \$1,000,000 but not over \$1,500	,000 \$175,00	0 plus 10% of the exce	ess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000		0 plus 5% of the exces			
	Over \$17,000,000	\$1,000,0	000.			
g	Grassroots nontaxable amount (enter	r 25% of line 1f)			250,000.	
h	Subtract line 1g from line 1a. If zero o	or less, enter -0-			0.	
i	Subtract line 1f from line 1c. If zero or	r less, enter -0			0.	
j	If there is an amount other than zero	on either line 1h or l	ine 1i, did the organiza	ition file Form 4720		
	reporting section 4911 tax for this year	ar?				Yes No
		4-Year Ave	raging Period Under	section 501(h)		
	(Some organizations that		01(h) election do not hate instructions for lin	•	of the five columns be	low.
		Lobbying Expen	nditures During 4-Yea	r Averaging Period		
	Calendar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) Total

Lobbying Expenditures During 4-Year Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) Total			
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.			
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.			
c Total lobbying expenditures	244,975.	254,308.	211,411.	267,212.	977,906.			
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.			
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.			
f Grassroots lobbying expenditures	24,497.	28,254.	23,488.	29,687.	105,926.			

Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016 HEALTH OFFICIALS Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	description	(a)		(b)
of the lobbying activity.		Yes	No	Amo	ount
1 During the year, did the filing organization attempt to influence foreign, natio local legislation, including any attempt to influence public opinion on a legislation or referendum, through the use of:					
a Volunteers?					
b Paid staff or management (include compensation in expenses reported on lir					
c Media advertisements?	· · · · · · · · · · · · · · · · · · ·				
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials, or a legislatir					
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any s					
i Other activities?					
j Total. Add lines 1c through 1i					
2a Did the activities in line 1 cause the organization to be not described in secti					
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers und	er section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for Part III-A Complete if the organization is exempt under section 4912 tax, did it file Form 4720 for Part III-A Complete if the organization is exempt under section 4912 tax, did it file Form 4720 for Part III-A Complete if the organization is exempt under section 4912 tax, did it file Form 4720 for Part III-A Complete if the organization is exempt under section 4912 tax, did it file Form 4720 for Part III-A Complete if the organization is exempt under section 4912 tax.	this year?				
	on 501(c)(4), section 5	01(c)(5), d	or sec	tion	
501(c)(6).					
				Yes	No
1 Were substantially all (90% or more) dues received nondeductible by member	rs?		1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or	ess?		2		
3 Did the organization agree to carry over lobbying and political campaign acti			3		
Part III-B Complete if the organization is exempt under section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 an answered "Yes."					e 3, is
Dues, assessments and similar amounts from members			1		
2 Section 162(e) nondeductible lobbying and political expenditures (do not in expenses for which the section 527(f) tax was paid).	clude amounts of political				
a Current year			2a		
b Carryover from last year			2b		
c Total			2c		
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible	1: 400()		3		
4 If notices were sent and the amount on line 2c exceeds the amount on line 3	, what portion of the excess				
does the organization agree to carryover to the reasonable estimate of nonde	eductible lobbying and politic	al			
expenditure next year?			4		
5 Taxable amount of lobbying and political expenditures (see instructions)			5		
Part IV Supplemental Information					
Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5;	Part II-A (affiliated group list)	; Part II-A, li	nes 1 a	nd 2 (see	
instructions); and Part II-B, line 1. Also, complete this part for any additional inform	ation.				
PART II-B, SECTION 501(H) AVERAGING STATEMENT:					
ASTHO'S GOVERNMENT RELATIONS (GR) TEAM ADVOCATES ON BEHALF OF	STATE AND				
TERRITORIAL HEALTH OFFICIALS BEFORE THE U.S. CONGRESS AND THE	1				
ADMINISTRATION. THE GR TEAM ACTIVELY ENGAGES THE CONGRESS ON	MATTERS				
OF SPENDING AND AUTHORIZING LEGISLATION. A MAIN FUNCTION OF	THE GR				
TEAM IS TO INFLUENCE THE APPROPRIATIONS PROCESS BY ADVOCATING	FOR THE				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ASSOCIATION OF STATE AND TERRITORIAL

HEALTH OFFICIALS

Employer identification number 35 - 1044487

Pai	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, li	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	ed funds
	are the organization's property, subject to the organization's	s exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor	advisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpose	conferring
_			
Pa	rt II Conservation Easements. Complete if the o	rganization answered "Yes" on Form 990, I	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organizat		
	Preservation of land for public use (e.g., recreation or	. —	orically important land area
	Protection of natural habitat	Preservation of a cert	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qual	lified conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic st		
d	()		
_	listed in the National Register		
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the pe		
•	violations, and enforcement of the conservation easements		
6	Staff and volunteer hours devoted to monitoring, inspecting	, nandling of violations, and enforcing cons	servation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, han	dling of violations, and enforcing concerns	tion accompate during the year
7	\$ \$	iding of violations, and emorcing conserva	tion easements during the year
8	Does each conservation easement reported on line 2(d) abo	we satisfy the requirements of section 170	h)/4\/P)/i)
0			
9	and section 170(h)(4)(B)(ii)?		
9	include, if applicable, the text of the footnote to the organization		
		ation's illiancial statements that describes	the organization's accounting for
Pai	rt III Organizations Maintaining Collections of	of Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Forr		
	If the organization elected, as permitted under SFAS 116 (A		nent and balance sheet works of art.
	historical treasures, or other similar assets held for public ex	,, ,	•
	the text of the footnote to its financial statements that descri		nee et passie eertiee, promee, intra arviin,
b			and balance sheet works of art, historical
_	treasures, or other similar assets held for public exhibition, e	**	
	relating to these items:		cog aca
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
			L .
2	If the organization received or held works of art, historical tre		
_	the following amounts required to be reported under SFAS		
а			> \$
	Assets included in Form 990, Part X		

Page 2

Par	t III	Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	asures, o	r Other	Similar	Assets	(contin	ued)	
3	Using	the organization's acquisition, accession	on, and other record	s, check	any of the f	ollowing that	are a sig	nificant u	se of its c	ollection	items	;
	(check	call that apply):										
а		Public exhibition	d		Loan or exc	hange progra	ams					
b		Scholarly research	е	, .	Other							
С		Preservation for future generations										
4	Provid	de a description of the organization's co	llections and explair	n how th	ey further th	ne organizatio	n's exem	pt purpos	se in Part	XIII.		
5	During	g the year, did the organization solicit o	r receive donations o	of art, his	storical treas	sures, or othe	er similar a	assets				
		sold to raise funds rather than to be ma								Yes		No
Par	t IV	Escrow and Custodial Arrang		ete if the	organizatio	n answered '	"Yes" on F	orm 990	, Part IV, I	ine 9, or		
		reported an amount on Form 990, Par	t X, line 21.									
1a		organization an agent, trustee, custodi		-						_		_
		rm 990, Part X?							L	Yes		No
b	If "Yes	s," explain the arrangement in Part XIII	and complete the fol	lowing t	able:							
										Amount		
С	Begin	ning balance						1c				
d	Additi	ons during the year						1d				
е	Distrib	outions during the year						1e				
f	Ending	g balance						1f				
2a	Did th	e organization include an amount on Fo	orm 990, Part X, line	21, for 6	escrow or cu	ıstodial acco	unt liabilit	y?	L	Yes		_ No
		s," explain the arrangement in Part XIII.	Check here if the ex	planatio	n has been	provided on	Part XIII					
Par	t V	Endowment Funds. Complete i	f the organization an	swered	"Yes" on Fo	rm 990, Part	IV, line 10	O				
			(a) Current year	(b) P	rior year	(c) Two yea	rs back (d) Three y	ears back	(e) Four	years	back
1a		ning of year balance										
b	Contri	butions										
С		vestment earnings, gains, and losses										
d	Grants	s or scholarships										
е	Other	expenditures for facilities										
	and p	rograms										
f	Admir	nistrative expenses										
g	End o	f year balance										
2	Provid	de the estimated percentage of the curr	ent year end balance	e (line 1g	g, column (a)) held as:						
а		designated or quasi-endowment		_%								
b		anent endowment	%									
С	•	orarily restricted endowment 🕨										
	•	ercentages on lines 2a, 2b, and 2c sho	•									
3a	Are th	ere endowment funds not in the posse	ssion of the organiza	tion tha	t are held ar	nd administer	ed for the	organiza	ation	г		
	by:										Yes	No
		nrelated organizations								3a(i)		
										3a(ii)		<u> </u>
		s" on line 3a(ii), are the related organiza								3b		
4 Dor	Descr	ibe in Part XIII the intended uses of the		wment f	unds.							
Par	ινι	Land, Buildings, and Equipm										
		Complete if the organization answered							. 1			
		Description of property	(a) Cost or o basis (investr			or other (other)		cumulate reciation	ed	(d) Book	valu	e
1a	Land											
b	Buildi	ngs										
С	Lease	hold improvements				480,486.		443,				371.
d	Equip	ment			1	,086,109.		866,				695.
						925,172.		697,				144.
Total	. Add I	ines 1a through 1e. <i>(Column (d) must e</i>	gual Form 990. Part	X. colum	nn (B). line 1	0c.)					485,	210.

35-1044487

Part VII	Investments - Other Securities.				
	Complete if the organization answered "Yes"				
	ption of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or en	d-of-year market value
	ial derivatives				
(2) Closely	r-held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
<u>(F)</u>					
(G)					
(H)					
Total. (Col.	(b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII	Investments - Program Related.			_	
	Complete if the organization answered "Yes"			Part X, line 13.	d afa
	(a) Description of investment	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
<u>(6)</u>					
<u>(7)</u>					
(8)					
(9)	(1) 15 000 B 1 (1) 1 (B) 1 10 1 h				
Part IX	(b) must equal Form 990, Part X, col. (B) line 13.) Other Assets.				
I di t ix	Complete if the organization answered "Yes"	on Form 000 Dort IV	line 11d See Form 000	Dort V line 15	
		Description	, lille TTu. See Form 990,	rait A, iiile 13.	(b) Book value
/1\	(-)	2 000р			(b) I som value
<u>(1)</u> <u>(2)</u>					
(3)					
<u>(4)</u> (5)					
(6)					
(7)					
(8)					
(9)					
	umn (b) must equal Form 990. Part X. col. (B) line	15)			
Part X	Other Liabilities.	10.)			
	Complete if the organization answered "Yes"	on Form 990. Part IV	. line 11e or 11f. See Form	n 990. Part X. line 25	
1.	(a) Description of liability		(b) Book value		
	deral income taxes				
	PITAL LEASE OBLIGATIONS		34,588.		
$\underline{}$	FERRED RENT LIABILITY		738,043.		
(4)			,		
(5)					
(6)					
(7)					
(8)					
(9)					
	umn (b) must equal Form 990, Part X, col. (B) line	25)	772,631.		
- 10011	and the second s		•		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Sche	edule D (Form 990) 2016 HEALTH OFFICIALS		35-104	4487 Page 4
Pai	t XI Reconciliation of Revenue per Audited Financial Stat	ements With Revenu	e per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	27,392,105.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	27,392,105.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)			
С	Add lines 4a and 4b		4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			27,392,105.
Pa	rt XII Reconciliation of Expenses per Audited Financial Sta			
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.		
1	Total expenses and losses per audited financial statements		1	27,752,078.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			, ,
a	Donated services and use of facilities	2a		
b	Prior year adjustments			
C				
d	Other (Describe in Part XIII.)	· · · · · · · · · · · · · · · · · · ·	20	0.
e	Add lines 2a through 2d			27,752,078.
3	Subtract line 2e from line 1		3	21,132,010.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)			0
	Add lines 4a and 4b			0.
5 D 2	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 rt XIII Supplemental Information.	3.)	5	27,752,078.
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4		art V, line 4; Part X, lin	e 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an	y additional information.		
D3 D0	LV TIME O			
PARI	X, LINE 2:			
		\		
ASTI	IO IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE		
TNTE	ERNAL REVENUE CODE. ACCORDINGLY, NO PROVISION FOR INCOME TO	AXES HAS BEEN		
MADE	E IN THE ACCOMPANYING FINANCIAL STATEMENTS. ASTHO IS NOT A	PRIVATE		
FOUN	DATION.			
FOR	THE YEARS ENDED SEPTEMBER 30, 2017 AND 2016, ASTHO HAS DO	CUMENTED ITS		
CONS	SIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES	GUIDANCE FOR		
REPO	ORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT	NO MATERIAL		
UNCE	RTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DIS	CLOSURE IN		
THE	FINANCIAL STATEMENTS. THE FEDERAL FORM 990, RETURN OF ORG.	ANIZATION		
EXEN	MPT FROM INCOME TAX, IS SUBJECT TO EXAMINATION BY THE INTE	RNAL REVENUE		

ASSOCIATION OF STATE AND TERRITORIAL

Schedule [D (Form 990) 2016 HEALTH OFFICIALS	35-1044487	Page 5
Part XII	Supplemental Information (continued)		
SERVICE,	GENERALLY FOR THREE YEARS AFTER IT IS FILED.		

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Name of the organization

ASSOCIATION OF STATE AND TERRITORIAL

HEALTH OFFICIALS				35-1044487	
		ctivities Out	side the United States. Compl	ete if the organization answered "Y	es" on
Form 990, Par					
-	-		ds to substantiate the amount of its gra		
the grantees' eligibility	y for the grants or a	assistance, and t	the selection criteria used to award the	grants or assistance? X	Yes No
2 For grantmakers. De	scribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and other assistance outsi	de the
United States.					
3 Activities per Region.	(The following Part	I, line 3 table ca	an be duplicated if additional space is r	needed.)	
(a) Region	(b) Number of	(c) Number of			(f) Total
(2)	offices	èmployees.	(by type) (such as, fundraising, pro-	is a program service,	expenditures
	in the region	agents, and independent	gram services, investments, grants to		for and
		contractors	recipients located in the region)	of service(s) in the region	investments in the region
EAST ASIA AND THE		in the region			In the region
PACIFIC - AUSTRALIA,					
BRUNEI, BURMA,					
CAMBODIA,	0	0	PROGRAM SERVICES	GRANT MAKING	100,417.
					1
3 a Sub-total	. 0	0			100,417.
b Total from continuation	on				
sheets to Part I	. 0	0			0.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0

Schedule F (Form 990) 2016

100,417.

c Totals (add lines 3a

and 3b)

HEALTH OFFICIALS

35-1044487

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organizatio	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE	MILLION HEARTS -					
			STATE AND LOCAL					
			HYPERTENSION FOCUSED					
		BRUNEI, BURMA,	MODEL DEVELOPMENT	100,417.		0.		
			recognized as charities by the	oreign country,	recognized as tax-ex	empt by		
			n 501(c)(3) equivalency letter					
3 Enter total number	ot other organizations	or entities						

Page 2

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other
					assistance		appraisal, other
							1

HEALTH OFFICIALS

	1 oreign rounds		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the		
	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization		
	may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign		
	Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign		
	Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
	Trust with a 0.5. Owner (see instructions for Forms 5520 and 5520-A, do not life with Form 990)	103	110
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To		
	Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
7	·		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund		X No
	(see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
	Instructions for Form 5713: do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

ASSOCIATION OF STATE AND TERRITORIAL

2016

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

HEALTH OFFICIA	LS						35-1044487
Part I General Information on Grants an	nd Assistance						
Does the organization maintain records to	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	istance, and the selection	on
criteria used to award the grants or assist	tance?						X Yes No
2 Describe in Part IV the organization's pro-							
Part II Grants and Other Assistance to D	Oomestic Organia	zations and Domesti	c Governments. C	omplete if the orga	anization answered "	Yes" on Form 990, Part	IV, line 21, for any
recipient that received more than \$	5,000. Part II can	be duplicated if addit	ional space is need	ed.			
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ALABAMA DEPARTMENT OF PUBLIC							MILLION HEARTS - STATE
HEALTH - P.O. BOX 303017 -							AND LOCAL HYPERTENSION
MONTGOMERY, AL 36130-3017	63-0937081	115	21,299.	0.			FOCUSED MODEL DEVELOPMENT
ALASKA DEPARTMENT OF HEALTH AND							BUILDING STATE HEALTH
SOCIAL SERVICES - 3601 C STREET,							AGENCY CAPACITY FOR
SUITE 322 - ANCHORAGE, AK							BREASTFEEDING PROMOTION &
99503-5923	92-6001185	501(C)(3)	17,470.	0.			SUPPORT
							BUILDING STATE HEALTH
ALASKA DIVISION OF PUBLIC							AGENCY CAPACITY FOR
ASSISTANCE - P.O. BOX 110612 -							BREASTFEEDING PROMOTION
JUNEAU, AK 99801	92-6001185	501(C)(3)	47,500.	0.			AND SUPPORT
							VULNERABLE POPULATIONS
AMERICAN COLLEGE OBSTETRICIANS							PLANNING: MITIGATING THE
GYNECOLOGISTS - 409 12TH STREET SW							IMPACT OF SEASONAL &
- WASHINGTON, DC 20024	36-2217981	501(C)(3)	95,000.	0.			PANDEMIC INFLUENZA ON OUR
							VULNERABLE POPULATIONS
AMERICAN COLLEGE OF NURSE-MIDWIVES							PLANNING: MITIGATING THE
8403 COLESVILLE ROAD, SUITE 1550							IMPACT OF SEASONAL &
SILVER SPRING, MD 20910	74-1685515	501(C)(3)	79,999.	0.			PANDEMIC INFLUENZA ON OUR
							USING DATA TO ADDRESS
ARIZONA DEPARTMENT OF HEALTH							DISPARITIES IN BREAST
SERVICES - 1740 W. ADAMS, SUITE							CANCER MORTALITY AT THE
302 - PHOENIX, AZ 85007	86-6004791	1	38,582.	0.			STATE LEVEL.
2 Enter total number of section 501(c)(3) an	-						•
3 Enter total number of other organizations	listed in the line	1 table)

HEALTH OFFICIALS 35-1044487 Page 1

Part II Continuation of Grants and Other	Assistance to Gov	vernments and Organ	izations in the Un	ited States (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ARKANSAS DEPT. OF HEALTH 4815 WEST MARKHAM ST., SLOT 57 LITTLE ROCK, AR 72205	71-6007358	115	30,202.	0.			MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT
ASSN OF PUBLIC HEALTH LABORATORIES 8515 GEORGIA AVE., SUITE 700 SILVER SPRINGS, MD 20912	52-1800436	501(C)(3)	101,585.	0.			PUBLIC HEALTH PLATFORM
ASSOC. OF PUBLIC HEALTH NURSES 110 A NORTHWOODS BLVD COLUMBUS, OH 43235	45-5628490	501(C)(3)	5,000.	0.			MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT
ASSOCIATION OF AMERICAN INDIAN PHYSICIANS - 1225 SOVEREIGN ROW, SUITE 103 - OKLAHOMA CITY, OK 73108	23-7296826	501(C)(3)	52,500.	0.			VULNERABLE POPULATIONS PLANNING: MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR
BREASTFEEDING HAWAII P.O. BOX 30142			,				BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION
HONOLULU, HI 96820 COALITION OF OKLAHOMA BREASTFEEDING ADVOCATES - 4 NE 10TH ST. PMB 188 - OKLAHOMA CITY, OK 73104	61-1636900 46-2664843		15,000. 22,270.	0.			AND SUPPORT BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT
COLORADO DEPARTMENT OF PUBLIC HEALTH AND ENVIRONMENT - 4300 CHERRY CREEK DRIVE SOUTH, BLDG A 5TH FLOOR - DENVER, CO 80246	84-0644739		81,386.	0.			MILLION HEARTS-STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT
COMMONWEALTH HEALTHCARE CORP 1 LOWER NAVY HILL ROAD SAIPAN, MP 96950	66-0774364	115	51,761.	0.			CLIMATE-READY TERRITORIES (CLIMATE AND HEALTH CAPACITY BUILDING FOR TERRITORIAL HEALTH
CONNECTICUT DEPT OF PUBLIC HEALTH P.O. BOX 340308 HARTFORD, CT 06134-0308	06-6000798	115	41,128.	0.			MILLION HEARTS-STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant valuation non-cash assistance or assistance organization or government if applicable cash grant non-cash (book, FMV, assistance appraisal, other) BUILDING STATE HEALTH FOUNDATION FOR HEALTHY COMMUNITIES AGENCY CAPACITY FOR 125 AIRPORT ROAD BREASTFEEDING PROMOTION CONCORD, NH 03301 02-0275078 501(C)(3) 14,748 0. AND SUPPORT GEORGIA DEPT OF PUBLIC HEALTH MILLION HEARTS - STATE AND LOCAL HYPERTENSION 2 PEACHTREE ST. NW 15TH FLOOR ATLANTA, GA 30303-3142 90-0676388 115 77,498 0 FOCUSED MODEL DEVELOPMENT ILLINOIS DEPARTMENT OF PUBLIC BUILDING STATE HEALTH HEALTH - 525 WEST JEFFERSON AGENCY CAPACITY FOR BREASTFEEDING PROMOTION STREET 1ST FLOOR - SPRINGFIELD IL 62761 01-0632628 115 67,459 0 AND SUPPORT BUILDING STATE HEALTH INDIANA STATE DEPT OF HEALTH DEPARTMENT CAPACITY TO 2 N. MERIDIAN STREET DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC INDIANAPOLIS, IN 46204 35-6000158 115 0 17,806, BUILDING STATE HEALTH IOWA DEPARTMENT OF PUBLIC HEALTH DEPARTMENT CAPACITY TO 321 E. 12TH STREET DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC DES MOINES, IA 50319 42-6004523 115 0. 9,581. BUILDING STATE HEALTH MEDICAL SOCIETY OF DELAWARE AGENCY CAPACITY FOR 900 PRIDES CROSSING BREASTFEEDING PROMOTION NEWARK DE 19713 51-0061011 501(C)(3) AND SUPPORT 23,733 0. BUILDING STATE HEALTH DEPARTMENT CAPACITY TO MICHIGAN DEPT OF HEALTH AND HUMAN SERVICES - P.O. BOX 30437 -DEVELOP AND UTILIZE VIRAL 38-6000134 115 HEPATITIS EPIDEMIOLOGIC LANSING MI 48909 75 235. 0. USING DATA TO ADDRESS MISSISSIPPI STATE DEPARTMENT OF DISPARITIES IN BREAST HEALTH - 570 EAST WOODROW WILSON CANCER MORTALITY AT THE JACKSON MI 39215-1700 64-6000775 115 69,404, 0. STATE LEVEL VULNERABLE POPULATIONS PLANNING: MITIGATING THE NATIONAL HISPANIC MEDICAL ASSOC IMPACT OF SEASONAL & 1920 L STREET NW, SUITE 725 WASHINGTON, DC 20036 52-1884446 501(C)(3) 51 729 0. PANDEMIC INFLUENZA ON OUR

Schedule I (Form 990)

Page 1

Schedule I (Form 990)

Page 1

Part II Continuation of Grants and Other	Assistance to Gov	vernments and Organ	nizations in the Un	ited States (Scho	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH DAKOTA DEPT OF HEALTH 600 E BOULEVARD AVE, DEPT 301 BISMARCK, ND 58505	45-0309764	115	37,723.	0.			BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT
PACIFIC ISLAND HEALTH OFFICERS ASSN - 737 BISHOP STREET, SUITE 2075, MAUKA TOWER - HONOLULU, HI 96813	20-0298040	501(C)(3)	404,005.	0.			ASTHO PRIORITIES TERRITORIES AND HEALTH INFORMATION SYSTEMS STRENGTHENING IN THE
PRESIDENT & FELLOWS OF HARVARD COLLEGE - PO BOX 415649 - BOSTON, MA 02241-5649	04-2103580		1,319,307.	0.			STATE HEALTH LEADERSHIP INITIATIVE
RESEARCH AND EDUCATIONAL FOUNDATION - 155 E BROAD STREET, SUITE 301 - COLUMBUS, OH 43215	31-4270340	501(C)(3)	15,000.	0.			BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT
SAFE STATES ALLIANCE 2200 CENTURY PARKWAY, SUITE 700 ATLANTA, GA 30345	73-1455152	501(C)(3)	5,554.	0.			PRESCRIPTION DRUG OVERDOSE AND ABUSE
SOUTH DAKOTA DEPARTMENT OF HEALTH P.O. BOX 24 FAULKTON, SD 57438	46-6000364	115	15,000.	0.			BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT
SOUTHEASTERN LA AHEC 1302 J W. DAVIS DR. HAMMOND, LA 70403	72-1155014	501(C)(3)	24,919.	0.			BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT
STATE OF CONNECTICUT P.O. BOX 340308, 410 CAPITAL AVE HARTFORD, CT 06134-0308	06-6000798	115	50,102.	0.			BUILDING CAPACITY IN MATERNAL AND CHILD HEALTH PROGRAMS AND POLICIES
STATE OF TENNESSEE 710 JAMES ROBERTSON PARKWAY NASHVILLE, TN 37243	62-6001445	115	25,994.	0.			USING DATA TO ADDRESS DISPARITIES IN BREAST CANCER MORTALITY AT THE STATE LEVEL

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TEXAS DEPARTMENT OF STATE HEALTH							MILLION HEARTS- STATE AN
SERVICES - 1100 WEST 49TH STREET -							LOCAL HYPERTENSION
AUSTIN, TX 78756	32-0113843	115	47,197.	0.			FOCUSED MODEL DEVELOPMEN
VIRGINIA DEPARTMENT OF HEALTH							MILLION HEARTS - STATE
109 GOVERNOR ST, 7TH FLOOR							AND LOCAL HYPERTENSION
RICHMOND, VA 23219	54-6001775	 115	22,447.	0.			FOCUSED MODEL DEVELOPMENT
Midmidne, vii 20213	31 0001773		22,117.	•		+	BUILDING STATE HEALTH
WASHINGTON STATE DEPARTMENT OF							DEPARTMENT CAPACITY TO
HEALTH - 310 ISREAL ROAD SE -							DEVELOPE AND UTILIZE
TUMWATER, WA 98501	91-1444603	 115	7,056.	0.			VIRAL HEPATITIS
	71 1111000		7,000.	•		+	BUILDING STATE HEALTH
WEST VIRGINIA DEPARTMENT OF HEALTH							AGENCY CAPACITY FOR
350 CAPITOL STREET, ROOM 2016							BREASTFEEDING PROMOTION
CHARLESTON, WV 25301	55-6000810	115	85,725.	0.			AND SUPPORT
,			1				BUILDING STATE HEALTH
WISCONSIN DEPARTMENT OF HEALTH							DEPARTMENT CAPACITY TO
SERVICES - 1 WEST WILSON STREET.							DEVELOPE AND UTILIZE
ROOM 550 - MADISON, WI 53703	39-6006469	115	49,999.	0.			 VIRAL HEPATITIS
ASSOCIATION OF MATERNAL & CHILD							
HEALTH PROGRAMS - 1825 K STREET,							STATE CAPACITY BUILDING
NW, SUITE 250 - WASHINGTON, DC							FOR ZIKA VIRUS DISEASE
20006	52-1529448	115	145,997.	0.			CONTROL
							BUILDING STATE HEALTH
CHITTENDEN COUNTY BREASTFEEDING							AGENCY CAPACITY FOR
COALITION - P.O. BOX 913 -							BREASTFEEDING PROMOTION
WILLISTON, VT 05495	26-1840067	501(C)(3)	15,000.	0.			AND SUPPORT
DISTRICT OF COLUMBIA DEPT OF							BUILDING STATE HEALTH
HEALTH - 890 NORTH CAPITAL STREET,							AGENCY CAPACITY FOR
NE 3RD FLOOR - WASHINGTON, DC							BREASTFEEDING PROMOTION
20002	53-6001131	115	29,777.	0.			AND SUPPORT AND MILLION
							PROVISION OF TECHNICAL
GUAM DEPARTMENT OF PUBLIC HEALTH							AND CAPACITY BUILDING
AND SOCIAL SERVICES - 123 CHALEN							ASSISTANCE FOR
KARETA - MANGILAO, GUAM 96913	98-0018947	115	5,000.	0.			TERRITORIAL HEALTH

Page 1

35-1044487 HEALTH OFFICIALS Schedule I (Form 990)

Part II Continuation of Grants and Other A	Assistance to Gov	vernments and Organ	izations in the Un	ited States (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							STATE PUBLIC HEALTH
GUAM'S ALTERNATIVE LIFESTYLE							COLLABORATIVE TO IMPROVE
ASSOCIATION - P.O. BOX 128 -							CARDIOVASCULAR HEALTH
HAGATNA, GUAM 96932	66-0716699	115	14,374.	0.			OUTCOMES
							VULNERABLE POPULATIONS
HEALTH RESEARCH INC							PLANNING: MITIGATING THE
150 BROADWAY, SUITE 560							IMPACT OF SEASONAL &
MENANDS, NY 12204	14-1402155	115	113,923.	0.			PANDEMIC INFLUENZA ON OUR
							TECHNICAL ASSISTANCE TO
ICAHN SCHOOL OF MEDICINE AT MOUNT							OBTAIN STATE AND
SINAI - 1 GUSTAVE L. LEVY PLACE,							TERRITORIAL HEALTH
BOX 1077 - NEW YORK, NY 10029	13-6171197	115	150,000.	0.			DEPARTMENT INPUT FOR
JP LEIDER LLC							PANDEMIC INFLUENZA
1012 25TH AVE., SE							COMMUNICATION PARTNERSHIP
MINNEAPOLIS, MN 55414	47-2139291	115	89,792.	0.			- PH WINS SUPPORT
							BUILDING STATE HEALTH
KY DEPARTMENT FOR PUBLIC HEALTH							DEPARTMENT CAPACITY TO
275 EAST MAIN STREET							DEVELOP AND UTILIZE VIRAL
FRANKFORT, KY 40621	61-0600439	115	104,711.	0.			HEPATITIS EPIDEMIOLOGIC
			,				BUILDING CAPACITY OF
MN DEPARTMENT OF HEALTH							STATE HEALTH DEPARTMENTS
658 CEDAR ST., P.O. BOX 64984							TO IMPLEMENT AND EVALUATE
ST. PAUL, MN 55164	41-6007162	115	15,000.	0.			THE RAPE PREVENTION AND
NATIONAL DEVELOPMENT AND RESEARCH			,				TECHNICAL ASSISTANCE TO
INSTITUTES, INC 71 WEST 23RD							OBTAIN STATE AND
STREET, 4TH FLOOR - NEW YORK, NY							TERRITORIAL HEALTH
10010	23-7009089	115	144,620.	0.			DEPARTMENT INPUT FOR
NATIONAL INSTITUTE FOR ANIMAL				· ·			BUILDING STATE HEALTH
AGRICULTURE - 13570 MEADOWGRASS							AGENCY CAPACITY TO
DR., SUITE 201 - COLORADO SPRINGS,							ADDRESS ANTIMICROBIAL
CO 80921	61-1360046	115	25,000.	0.			RESISTANCE
		·		, ·			
NATIONAL PUBLIC HEALTH INFORMATION							
COALITION - 986 HIDDEN HOLLOW							PANDEMIC INFLUENZA
DRIVE - MARIETTA, GA 30068	58-1883255	115	151,500.	0.			COMMUNICATION PARTNERSHIP
		I	,	·	l .	L	

35-1044487 HEALTH OFFICIALS Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant if applicable valuation non-cash assistance or assistance organization or government cash grant non-cash (book, FMV, assistance appraisal, other) BUILDING STATE HEALTH NEW MEXICO DEPT OF HEALTH AGENCY CAPACITY FOR 1190 SOUTH ST. FRANCIS, SUITE S-106 BREASTFEEDING PROMOTION SANTE FE, NM 87502 85-6000565 115 15,000 0 AND SUPPORT NC DEPT OF HEALTH & HUMAN SVC ST CANCER REGISTRY AND BIRTH CENTER FOR HEALTH STATISTICS -CERTIFICATE LINKAGE: ASSESSING YOUNG CANCER 2025 MATL SERVICE CENTER -RALEIGH, NC 27699 56-2033116 115 75,000 0 SURVIVORS' MATERNAL AND BUILDING STATE HEALTH NV DIVISION OF PUBLIC & BEHAVIORAL HEALTH BUREAU OF CHILD - 4150 AGENCY CAPACITY FOR BREASTFEEDING PROMOTION TECHNOLOGY WAY SUITE 300 - CARSON CITY, NV 89706 88-6000022 115 40,735 0 AND SUPPORT BUILDING STATE HEALTH OK STATE DEPARTMENT OF HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION P.O. BOX 268823 OKLAHOMA CITY, OK 73126 73-6017987 115 40,000 0 AND SUPPORT IMPROVING STD PREVENTION THROUGH MULTI-LEVEL POSITIVE OUTCOMES, INC. 117 JORDAN TAYLOR LANE PARTNERSHIPS WITHIN STATE HEALTH DEPARTMENTS HARWOOD, MD 20776 52-2167821 115 0. 20,000 IMPROVING STD PREVENTION THROUGH MULTI-LEVEL SOCIAL ENTREPRENEURS, INC. 6548 S. MCCARRAN BLVD., SUITE B PARTNERSHIPS WITHIN STATE RENO NV 89509 86-0847995 115 HEALTH DEPARTMENTS 20,000 0. SOUTH CAROLINA DEPT OF HEALTH AND ENVIRONMENTAL CONTROL - 2600 BULL WISEWOMAN FAMILIAL STREET - COLUMBIA SC 29201 SUPPORT PROJECT 57-6000286 115 22 199 0. ST. THOMAS EAST END MEDICAL CORP 4605 TUTU PARK MALL, SUITE 207 WISEWOMAN FAMILIAL ST. THOMAS, VIRGIN ISLANDS 802 66-0585077 115 15,000. 0. SUPPORT PROJECT BUILDING STATE HEALTH DEPARTMENT CAPACITY TO STATE OF DELAWARE DEVELOP AND UTILIZE VIRAL 540 S. DUPONT HIGHWAY, SUITE 12 HEPATITIS EPIDEMIOLOGIC DOVER DE 19940 51-6000279 115 39 914 0.

Schedule I (Form 990)

Page 1

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
STATE OF MICHIGAN DEPT OF COMMUNITY HEALTH - P.O. B OX 30437 - LANSING, MI 48909	38-6000134	115	11,966.	0.			BUILDING CAPACITY IN MATERNAL AND CHILD HEALT PROGRAMS AND POLICIES
STATE OF UTAH DEPARTMENT OF HEALTH P.O. BOX 141003 SALT LAKE CITY, UT 84114	87-6000545	115	29,451.	0.			WISEWOMAN FAMILIAL SUPPORT PROJECT
THE UNIVERSITY OF VERMONT MEDICAL CENTER - 111 COLCHESTER AVENUE - BURLINGTON, VT 05401	03-0219309	115	10,000.	0.			ENGAGING STATE LEADERS T INFLUENCE SYSTEMS TO ACHIEVE POPULATION HEALT IMPACT
UNIVERSITY OF ILLINOIS 809 SOUTH MARSHFIELD AVE CHICAGO, IL 60612	37-6000511	115	22,401.	0.			INCREASING ACCESS TO CONTRACEPTION: LONG-ACTING REVERSIBLE CONTRACEPTION (LARC)
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON - 7000 FANNIN ST HOUSTON, TX 77030	74-1761309	115	13,736.	0.			BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPOR
UTAH DEPARTMENT OF HEALTH P.O. BOX 142100 SALT LAKE CITY, UT 84114	87-6000545	115	20,000.	0.			DEVELOPING & IMPLEMENTIN MOUS BETWEEN PUBLIC HEALTH & PHARMACIES FOR PAND

F	⊃ao	ıe

Schedule I (Form 990) (2016)	HEALTH OFFICIALS					35-1044487	Page 2
Part III Grants and Other	Assistance to Domestic Individuals plicated if additional space is needed.	. Complete if the	e organization answ	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of	grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncas	sh assistance
Part IV Supplemental Info	ormation. Provide the information req	uired in Part I, lin	ıe 2; Part III, columr	ı (b); and any other ac	dditional information.		
PART I, LINE 2:							
PROGRAM STAFF IDENTIFY	APPROPRIATE SUB-RECIPIENTS	THROUGH AN RE	P PROCESS.				
PAYMENT OF FUNDS IS TIME	ED TO PERFORMANCE BY INVOKING	G SPECIFIC MI	LESTONES				
WHICH TRIGGER THE DISBU	URSEMENT OF FUNDS. ALL INVOI	CES ARE REVIE	EWED AND				
APPROVED BY A GRANTS MA	ANAGER PRIOR TO PAYMENT TO I	NSURE COMPLIA	ANCE WITH				
TERMS.							
PART II, LINE 1, COLUMN	N (H):						
NAME OF ORGANIZATION OF	R GOVERNMENT:						

632102 11-01-16

NAME OF ORGANIZATION OR GOVERNMENT: INDIANA STATE DEPT OF HEALTH

(H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT

CAPACITY TO DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES

HEALTH OFFICIALS

Part IV Supplemental Information NAME OF ORGANIZATION OR GOVERNMENT: IOWA DEPARTMENT OF PUBLIC HEALTH (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT CAPACITY TO DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES NAME OF ORGANIZATION OR GOVERNMENT: MICHIGAN DEPT OF HEALTH AND HUMAN SERVICES (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT CAPACITY TO DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES NAME OF ORGANIZATION OR GOVERNMENT: NATIONAL HISPANIC MEDICAL ASSOC (H) PURPOSE OF GRANT OR ASSISTANCE: VULNERABLE POPULATIONS PLANNING: MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR MOST VULNERABLE POPULATIONS NAME OF ORGANIZATION OR GOVERNMENT: NORTH DAKOTA DEPT OF HEALTH (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT NAME OF ORGANIZATION OR GOVERNMENT: PACIFIC ISLAND HEALTH OFFICERS ASSN (H) PURPOSE OF GRANT OR ASSISTANCE: ASTHO PRIORITIES TERRITORIES AND HEALTH INFORMATION SYSTEMS STRENGTHENING IN THE USAPI NAME OF ORGANIZATION OR GOVERNMENT: WASHINGTON STATE DEPARTMENT OF HEALTH (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT CAPACITY TO DEVELOPE AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES

35-1044487

Part IV | Supplemental Information NAME OF ORGANIZATION OR GOVERNMENT: WISCONSIN DEPARTMENT OF HEALTH SERVICES (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT CAPACITY TO DEVELOPE AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES NAME OF ORGANIZATION OR GOVERNMENT: DISTRICT OF COLUMBIA DEPT OF HEALTH (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT AND MILLION HEARTS-STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT NAME OF ORGANIZATION OR GOVERNMENT: GUAM DEPARTMENT OF PUBLIC HEALTH AND SOCIAL SERVICES (H) PURPOSE OF GRANT OR ASSISTANCE: PROVISION OF TECHNICAL AND CAPACITY BUILDING ASSISTANCE FOR TERRITORIAL HEALTH DEPARTMENTS NAME OF ORGANIZATION OR GOVERNMENT: HEALTH RESEARCH INC (H) PURPOSE OF GRANT OR ASSISTANCE: VULNERABLE POPULATIONS PLANNING: MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR MOST VULNERABLE POPULATIONS NAME OF ORGANIZATION OR GOVERNMENT: ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI (H) PURPOSE OF GRANT OR ASSISTANCE: TECHNICAL ASSISTANCE TO OBTAIN STATE AND TERRITORIAL HEALTH DEPARTMENT INPUT FOR NATIONAL HEALTH SECURITY RELATED ACTIVITIES NAME OF ORGANIZATION OR GOVERNMENT: KY DEPARTMENT FOR PUBLIC HEALTH (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT

ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS 35-1044487 Schedule I (Form 990) Page 2 Part IV | Supplemental Information CAPACITY TO DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES NAME OF ORGANIZATION OR GOVERNMENT: MN DEPARTMENT OF HEALTH (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING CAPACITY OF STATE HEALTH DEPARTMENTS TO IMPLEMENT AND EVALUATE THE RAPE PREVENTION AND EDUCATION PROGRAM NAME OF ORGANIZATION OR GOVERNMENT: NATIONAL DEVELOPMENT AND RESEARCH INSTITUTES, INC. (H) PURPOSE OF GRANT OR ASSISTANCE: TECHNICAL ASSISTANCE TO OBTAIN STATE AND TERRITORIAL HEALTH DEPARTMENT INPUT FOR NATIONAL HEALTH SECURITY RELATED ACTIVITIES NAME OF ORGANIZATION OR GOVERNMENT: NC DEPT OF HEALTH & HUMAN SVC ST CENTER FOR HEALTH STATISTICS (H) PURPOSE OF GRANT OR ASSISTANCE: CANCER REGISTRY AND BIRTH CERTIFICATE LINKAGE: ASSESSING YOUNG CANCER SURVIVORS' MATERNAL AND INFANT OUTCOMES NAME OF ORGANIZATION OR GOVERNMENT: STATE OF DELAWARE (H) PURPOSE OF GRANT OR ASSISTANCE: BUILDING STATE HEALTH DEPARTMENT CAPACITY TO DEVELOP AND UTILIZE VIRAL HEPATITIS EPIDEMIOLOGIC PROFILES NAME OF ORGANIZATION OR GOVERNMENT: UNIVERSITY OF ILLINOIS (H) PURPOSE OF GRANT OR ASSISTANCE: INCREASING ACCESS TO CONTRACEPTION: LONG-ACTING REVERSIBLE CONTRACEPTION (LARC) LEARNING COMMUNITY

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

ASSOCIATION OF STATE AND TERRITORIAL Empl

HEALTH OFFICIALS

Employer identification number 35-1044487

Pa	art I Questions Regarding Compensation			
	·		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
a	If "Vae" on line 8 did the organization also follow the rebuttable presumption procedure described in			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2016

HEALTH OFFICIALS

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990
(1) SHARON MOFFATT	(i)	269,837.	27,213.	0.	31,294.	2,777.	331,121.	0.
SENIOR ADVISOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JAMES S. BLUMENSTOCK	(i)	229,932.	43,626.	0.	26,688.	13,069.	313,315.	0.
CHIEF PROGRAM OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MELISSA FERGUSON	(i)	171,832.	0.	0.	18,560.	2,193.	192,585.	0.
CHIEF PROGRAM OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) LISA WADDELL	(i)	182,439.	7,976.	0.	22,499.	22,398.	235,312.	0.
CHIEF PROGRAM OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) DIANE COONTZ	(i)	122,831.	0.	0.	15,388.	17,031.	155,250.	0.
CHIEF PROGRAM OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ELIZABETH WALKER ROMERO	(i)	121,256.	0.	0.	15,086.	17,104.	153,446.	0.
SENIOR DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) KARL ENSIGN	(i)	123,764.	0.	0.	16,041.	22,249.	162,054.	0.
CHIEF PROGRAM OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 3

Part III Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

2016 Open to Public

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS

Employer identification number 35-1044487

PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: TRANSFORM PUBLIC HEALTH WITHIN STATES AND TERRITORIES THROUGH THE FORMULATION AND IMPLEMENTATION OF POLICY AND EXCELLENCE IN STATE AND TERRITORY-BASED PUBLIC HEALTH PRACTICE TO HELP MEMBERS DRAMATICALLY IMPROVE HEALTH AND WELLNESS. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: COMMUNITY HEALTH AND DISEASE PREVENTION: ASTHO'S PREVENTION PROGRAM SUPPORTS STATE AND TERRITORIAL PUBLIC HEALTH AGENCIES TO BUILD THEIR CAPACITY TO ADDRESS AMERICA'S MAJOR HEALTH PROBLEMS AND THE LEADING CAUSES OF DEATH AND DISABILITY. THE FIVE PRIMARY SECTIONS ARE FAMILY AND CHILD HEALTH, MATERNAL AND INFANT HEALTH IMPROVEMENT CHRONIC DISEASE PREVENTION HEALTH IMPROVEMENT AND SOCIAL AND BEHAVORAL HEALTH. HIGHLIGHTS OF THIS YEAR'S WORK INCLUDED THE EXPANSION OF INCREASING ACCESS TO CONTRACEPTION LEARNING COMMUNITY TO INCLUDE 27 STATES AND TERRITORY AS WELL AS THE NINE FOCUS AREAS IDENTIFIED TO IMPLEMENT AND EVALUATE STATE EFFORTS VIA THE CONSTRUCTS OF IMPLEMENTATION SCIENCE; ASTHO ALSO SUPPORTED STATES IN THEIR EFFORTS TO IMPROVE HEALTH OUTCOMES AND PREVENT OPIOID MISUSE, ABUSE AND DIVERSION VIA THE IMPLEMENTATION OF ACTIVITIES THAT PROMOTE COORDINATION AND INTEGRATION ACROSS MULTIPLE AGENCIES AND SERVICE ENHANCED THE CAPACITY OF STATE HEALTH AGENCY TOBACCO PREVENTION PROGRAMS TO IMPROVE TOBACCO-RELATED POLICIES AND PRACTICE FOSTER ENVIRONMENTAL. CULTURAL AND SYSTEMS CHANGE. AND SERVE AS A RESOURCE TO STATE HEALTH AGENCIES ON TOBACCO-RELATED INITIATIVES; SUPPORTED PUBLIC HEALTH AGENCIES IN PREVENTING HEART ATTACKS AND

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL	Employer identification number
HEALTH OFFICIALS	35-1044487
STROKES THROUGH THE IDENTIFICATION OF BEST AND PROMISING PUBLIC HEALTH	
INTERVENTIONS FOR PREVENTION AND EARLY IDENTIFICATION OF HEART DISEASE	
AND LINKING WITH CRITICAL CARE. ASTHO HAS ALSO BEEN PROVIDING CAPACITY	
BUILDING TECHNICAL ASSISTANCE WITH STATE PUBLIC HEATLH RESPONSES TO	
OPIOID OVERDOSES AND DEATHS DUE TO OVERDOSE. BEHAVIORAL HEALTH IS AN	
INTEGRAL DRIVE OF HEALTH OUTCOMES AND AS A RESULT OUR SOCIAL AND	
BEHAVIORAL HEALTH TEAM WORKS TO IDENTIFY THE INTERCONNECTIONS BETWEEN	
SOCIAL AND BEHAVIORAL HEALTH.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
HEALTH SECURITY:	
THE HEALTH SECURITY TEAM FOCUSES ON HEALTH EMERGENCIES SUCH AS NATURAL	
DISASTERS, PANDEMICS, DELIBERATE ATTACKS, ENVIRONMENTAL CATASTROPHES,	
AND OTHER HEALTH THREATS AND IS COMPRISED OF THREE SEPARATE BUT	
INTEGRATED TEAMS: PREPAREDNESS, INFECTIOUS DISEASES AND IMMUNIZATON	_
SERVICES, AND ENVIRONMENTAL HEALTH. MAJOR ACTIVITIES AND	
ACCOMPLISHMENTS IN 2017 INCLUDED MOBILIZING TO ASSIST THOSE STATES AND	
TERRITORIES SEVERELY IMPACTED BY THE EFFECTS OF HURRICANES HARVEY,	
IRMA, AND MARIA; CONTINUED SUPPORT OF THE NATION'S PREPAREDNESS AND	
RESPONSE EFFORTS TO ZIKA VIRUS DISEASE AND OTHER VECTOR BORNE THREATS;	
ENHANCING STATE AND TERRITORIAL PUBLIC HEALTH AND HEALTHCARE	
PREPAREDNESS AND RESPONSE CAPACITY AND CAPABILITIES THROUGH THE	
PROVISION OF ALL-HAZARDS TECHNICAL ASSISTANCE; SERVING AS SECRETARIAT	
TO THE NATIONAL ALLIANCE FOR RADIATION READINESS; MAINTAINING STRONG	
AND EFFECTIVE RELATIONSHIPS WITH KEY FEDERAL AGENCIES SUCH AS THE CDC,	
T HE HHS ASSISTANT SECRETARY FOR PREPAREDNESS AND RESPONSE, AND THE	
DEPARTMENT OF HOMELAND SECURITY AND PRACTICE PARTNERS SUCH AS THE	

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS	Employer identification number 35-1044487
NATIONAL EMERGENCY MANAGEMENT ASSOCIATION AND NATIONAL GOVERNORS'	
ASSOCIATION'S HOMELAND SECURITY ADVISORS; DEVELOPING AND PROVIDING	
USEFUL RESOURCES ON DRINKIN WATER SAFETY AND PER-AND POLYFLUOROAKKYL	
SUBSTANCES (PFAS) CONTAMINATION, EXTREME WEATHER AND CLIMATE READINESS	
AND WILDFIRE SMOKE; BUILT AND SUSTAINED PARTNERSHIPS AND PRODUCED	
PLANNING AND EDUCATIONAL RESOURCES ON MITIGATING THE IMPACT OF SEASONAL	
AND PANDEMIC INFLUENZA, ESPECIALLY ON VULNERABLE POPULATIONS; AND	
PROVIDED A PORTFOLIO OF SERVICES TARGETED AND HEALTHCARE ASSOCIATED	
INFECTIONS AND ANTIMICROBIAL RESISTANCE INCLUDING PREVENTION STRATEGIES	
AND COMMUNICATIONS TOOLKITS AND CO-ADMINISTERING THE COUNCIL FOR	
OUTBREAK RESPONSE: HEALTHCARE ASSOCIATED INFECTIONS AND ANTIMICROBIAL	
RESISTANT PATHOGENS (CORHA).	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
HEALTH SYSTEMS TRANSFORMATION:	
THE CENTER FOR POPULATION HEALTH STRATEGIES PROGRAM AREA PROVIDES	
LEADERSHIP SUPPORT AND CAPACITY BUILDING TO POSITION STATE AND	
TERRITORIAL HEALTH OFFICIALS AS CHIEF HEALTH STRATEGISTS IN THEIR	
JURISDICTIONS. THE CENTER PROPOSES THAT OPTIMAL POPULATION HEALTH IS	
ASSURED THROUGH THE 3 PILLARS OF THE CENTER: 1) BUILDING CLINICAL TO	
COMMUNITY CONNECTIONS, INCLUDING FINANCING POPULATION HEALTH	
INTERVENTIONS IN MEDICAID AND OTHER PAYER PROGRAMS; 2) ADDRESSING	
HEALTH EQUITY AND THE SOCIAL DETERMINANTS OF HEALTH THROUGH EFFECTIVE	
NATIONAL AND STATE PARTNERSHIPS; AND 3) CAPITALIZING ON HEALTH DATA	
ANALYTICS AND PUBLIC HEALTH INFORMATICS BY DEVELOPING STATE HEALTH	
POLICY AND PROGRAM STRATEGIES FOR ADVANCED AND INTEGRATED TECHNOLOGY.	
HIGHLIGHTS OF THIS YEAR'S WORK INCLUDES BUILDING STATE CAPACITY TO	

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL	Employer identification number
HEALTH OFFICIALS	35-1044487
PROMOTE INNOVATION IN HEALTH SYSTEMS THROUGH COMMUNITY HEALTH WORKER	
POLICY DEVELOPMENT, USE OF TELEHEALTH TO ADVANCE HEALTH CARE PRACTICE	
AND PUBLIC HEALTH POLICY STANDARDS, AND ADVANCING STATE INTEGRATED DATA	
TECHNOLOGY STANDARDS THROUGH BIDIRECTIONAL ELECTRONIC CASE REPORTING	
DATA EXCHANGE BETWEEN STATE PUBLIC HEALTH AND ELECTRONIC HEALTH	
RECORDS. THE CENTER ALSO PROVIDED LEADERSHIP ON BUILDING STATE	
CAPACITY TO ADDRESS HEALTH EQUITY THROUGH DEVELOPING STANDARDIZED	
LANGUAGE FOR STATES TO CREATE TOOLS AND RESOURCES THAT INCLUDE HEALTH	
QUITY LANGUAGE IN PROPOSALS AND CONTRACTS.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
CROSS-CUTTING PROGRAMS - SEE SCHEDULE O	
CROSS CUTTING PROGRAMS:	
THIS WORK WILL ADDRESS THE HIGHEST PRIORITIES OF THE SELECTED TARGET	
POPULATION STATE HEALTH OFFICIALS (SHOS) AND OTHER STATE HEALTH AGENCY	
(SHA) LEADERS, WITH A PARTICULAR EMPHASIS ON SENIOR DEPUTIES AND STATE	
LEGISLATIVE LIAISONS. THROUGH PROPOSED WORK WITH THE ASTHO AFFILIATE	
COUNCIL, CBA - PARTICULARLY IN WORKFORCE DEVELOPMENT, HEALTH EQUITY,	
AND INTEGRATING PUBLIC HEALTH AND CLINICAL MEDICINEWILL BENEFIT PUBLIC	
HEALTH NURSES, EPIDEMIOLOGISTS, LABORATORIANS, PUBLIC INFORMATION	
OFFICERS, SOCIAL WORKERS, HEALTH EDUCATORS, HEALTH FACILITY SURVEYORS,	
AND DIRECTORS OF MATERNAL AND CHILD HEALTH, CHRONIC DISEASE, INJURY	
PREVENTION, MINORITY HEALTH, VITAL STATISTICS, HIV/AIDS, STD, DENTAL,	
NUTRITION, VECTOR CONTROL, AND EMERGENCY MEDICAL SERVICES PROGRAMS.	
IN THE US TERRITORIES AND FREELY ASSOCIATED STATES, NUMEROUS CHALLENGES	
EXIST IN HEALTHCARE SERVICES DELIVERY. HEALTH AGENCY STAFF ARE FEW IN	
NUMBER, AND CURRENT STAFF ARE OFTEN UNDER-TRAINED IN THE AREAS OF	

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS	Employer identification number 35-1044487
REALIN OFFICIALS	33-1044401
PROGRAM ADMINISTRATION, FINANCIAL MANAGEMENT, AND SYSTEMS-THINKING.	
UNLOCKING THE POTENTIAL OF PUBLIC HEALTH PREVENTION, CONTROL AND	_
PROGRAM MANAGEMENT THROUGH PLANNING AND CAPACITY-BUILDING ASSISTANCE	
HAS A STRONG LIKELIHOOD OF IMPROVING THE EFFICIENCY AND EFFECTIVENESS	
OF HEALTH AGENCIES, RESULTING IN IMPROVED HEALTH STATUS FOR THE	_
POPULATIONS THAT THOSE HEALTH AGENCIES SERVE.	
THIS PROJECT WILL BUILD STATE, TERRITORIAL, AND LOCAL PUBLIC HEALTH	
AGENCY CAPACITY TO COMMUNICATE PUBLIC HEALTH ASPECTS OF EMERGENCIES AND	
DISASTERS TO THE PUBLIC AND ACROSS THE PUBLIC HEALTH ENTERPRISE. THIS	
PROJECT WOULD LAY THE GROUNDWORK TO ENSURE CDC'S NATIONAL COMMUNICATION	
WORK AND PLATFORMS ARE LINKED TO STATE, LOCAL AND TERRITORIAL	
COMMUNICATION WORK AND PLATFORMS. THE EFFORT WOULD ALLOW CDC TO	
CROSS-PROMOTE STATE AND TERRITORIAL WORK ALONGSIDE CDC'S WORK WITH THE	
GOAL OF RAISING THE PROFILE OF AND THE UNDERSTANDING OF THE IMPORTANCE	
OF EMERGENCY PREPAREDNESS AND RESPONSE WORK ACROSS THE NATION.	_
EXPENSES \$ 6,023,805. INCLUDING GRANTS OF \$ 614,197. REVENUE \$ 0.	
FORM 990, PART III, LINE 4D	
CROSS CUTTING PROGRAMS: DESCRIPTION	
THIS WORK WILL ADDRESS THE HIGHEST PRIORITIES OF THE SELECTED TARGET	
POPULATION STATE HEALTH OFFICIALS (SHOS) AND OTHER STATE HEALTH AGENCY	
(SHA) LEADERS, WITH A PARTICULAR EMPHASIS ON SENIOR DEPUTIES AND STATE	
LEGISLATIVE LIAISONS. THROUGH PROPOSED WORK WITH THE ASTHO AFFILIATE	
COUNCIL, CBAPARTICULARLY IN WORKFORCE DEVELOPMENT, HEALTH EQUITY, AND	
INTEGRATING PUBLIC HEALTH AND CLINICAL MEDICINEWILL BENEFIT PUBLIC	
HEALTH NURSES, EPIDEMIOLOGISTS, LABORATORIANS, PUBLIC INFORMATION	
OFFICERS, SOCIAL WORKERS, HEALTH EDUCATORS, HEALTH FACILITY SURVEYORS,	

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS		Employer identification number 35-1044487
		33 1011107
AND DIRECTORS OF MATERNAL AND CHILD HEALTH, CHRONIC DISEASE, INJURY		
PREVENTION, MINORITY HEALTH, VITAL STATISTICS, HIV/AIDS, STD, DENTAL	,	
NUTRITION, VECTOR CONTROL, AND EMERGENCY MEDICAL SERVICES PROGRAMS.		
IN THE US TERRITORIES AND FREELY ASSOCIATED STATES, NUMEROUS CHALLEN	IGES	
EXIST IN HEALTHCARE SERVICES DELIVERY. HEALTH AGENCY STAFF ARE FEW I	N	
NUMBER, AND CURRENT STAFF ARE OFTEN UNDER-TRAINED IN THE AREAS OF		
PROGRAM ADMINISTRATION, FINANCIAL MANAGEMENT, AND SYSTEMS-THINKING.		
UNLOCKING THE POTENTIAL OF PUBLIC HEALTH PREVENTION, CONTROL AND		
PROGRAM MANAGEMENT THROUGH PLANNING AND CAPACITY-BUILDING ASSISTANCE	I	
HAS A STRONG LIKELIHOOD OF IMPROVING THE EFFICIENCY AND EFFECTIVENES	S	
OF HEALTH AGENCIES, RESULTING IN IMPROVED HEALTH STATUS FOR THE		
POPULATIONS THAT THOSE HEALTH AGENCIES SERVE.		
THIS PROJECT WILL BUILD STATE, TERRITORIAL, AND LOCAL PUBLIC HEALTH		
AGENCY CAPACITY TO COMMUNICATE PUBLIC HEALTH ASPECTS OF EMERGENCIES	AND	
DISASTERS TO THE PUBLIC AND ACROSS THE PUBLIC HEALTH ENTERPRISE. TH	IIS	
PROJECT WOULD LAY THE GROUNDWORK TO ENSURE CDC'S NATIONAL COMMUNICAT	ION	
WORK AND PLATFORMS ARE LINKED TO STATE, LOCAL AND TERRITORIAL		
COMMUNICATION WORK AND PLATFORMS. THE EFFORT WOULD ALLOW CDC TO		
CROSS-PROMOTE STATE AND TERRITORIAL WORK ALONGSIDE CDC'S WORK WITH T	HE	
GOAL OF RAISING THE PROFILE OF AND THE UNDERSTANDING OF THE IMPORTAN	ICE	
OF EMERGENCY PREPAREDNESS AND RESPONSE WORK ACROSS THE NATION.		
FORM 990, PART VI, SECTION A, LINE 6:		
THE MEMBERS OF THE ASSOCIATION SHALL BE THE CHIEF HEALTH OFFICIAL OF	THE	
PUBLIC HEALTH AGENCY OF EACH STATE, TERRITORY, OR POSSESSION OF THE	UNITED	
STATES, AS SPECIFIED BY LAW, OR AS DESIGNATED BY THE CHIEF EXECUTIVE	OF	
EACH STATE, TERRITORY, OR POSSESSION. THE CHIEF HEALTH OFFICIAL MAY		

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL	Employer identification number
HEALTH OFFICIALS	35-1044487
DELEGATE ANOTHER FULL-TIME EMPLOYEE OF THE OFFICIAL HEALTH AGENCY TO	
REPRESENT THAT AGENCY IN ASTHO ACTIVITIES IN HIS OR HER ABSENCE. SUCH A	
DELEGATED OFFICIAL SHALL HAVE ALL THE RIGHTS AND PRIVILEGES OF MEMBERSHIP	
VESTED IN THE CHIEF HEALTH OFFICIAL. THE ASSEMBLY OF MEMBERS SHALL SERVE	
AS THE POLICY MAKING BODY OF THE ASSOCIATION, AND SHALL CONSIST OF ALL	
ELIGIBLE VOTING MEMBERS OF THE ASSOCIATION, AS PROVIDED BY THE BYLAWS.	
ELIGIBLE VOTING MEMBERS OF THE ASSOCIATION SHALL BE THE CURRENTLY SERVING	
CHIEF HEALTH OFFICIAL OF THE PUBLIC HEALTH AGENCY OF EACH STATE, TERRITORY,	
POSSESSION OR FREELY ASSOCIATED STATE OF THE THE UNITED STATES, AS	
SPECIFIED BY LAW, OR AS DESIGNATED BY THE CHIEF EXECUTIVE OF EACH STATE,	
TERRITORY, POSSESSION, OR FREELY ASSOCIATED STATE OF THE UNITED STATES.	
FORM 990, PART VI, SECTION A, LINE 7A:	
THE MEMBERSHIP ELECTS THE VOTING MEMBERS OF THE GOVERNING BODY ANNUALLY.	
FORM 990, PART VI, SECTION A, LINE 7B:	
THE MEMBERSHIP ASSEMBLY REVIEWS THE ACTIONS AND RECOMMENDATIONS OF THE	
BOARD OF DIRECTORS AT LEAST ANNUALLY. THE MEMBERSHIP APPROVES ALL	
ASSOCIATION POLICY STATEMENTS AND REVIEWS THE ASSOCIATION'S PRIORITIES AND	
STRATEGIC PLAN.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE BOARD, AUDIT COMMITTEE, AND FINANCE COMMITTEE ARE PROVIDED A COPY OF	
THE IRS FORM 990 FOR REVIEW AND APPROVAL PRIOR TO FILING THE FORM WITH THE	
IRS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE WRITTEN CONFLICT OF INTEREST POLICY IS ANNUALLY DISTRIBUTED AND SIGNED	

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS	Employer identification number 35-1044487
BY THE DIRECTORS, OFFICERS, AND SENIOR STAFF MEMBERS. ANY CONFLICTS OF	
INTEREST ARE INVENTORIED BY THE CHIEF OPERATING OFFICER AND DISCLOSED TO	
THE FULL BOARD. THE AUDIT COMMITTEE IS TASKED WITH MONITORING AND	
ADMINISTERING COMPLIANCE. THE AUDIT COMMITTEE CAN REFER MATTERS TO THE	
BOARD WHO HAS FINAL AUTHORITY ON RESOLUTION OF CONFLICTS OF INTEREST FOR	
ITS MEMBERS, INCLUDING EXPULSION.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE PROCESS OF DETERMINING CEO COMPENSATION INCLUDED REVIEW OF FORM 990 OF	
OTHER ORGANIZATIONS, A WRITTEN EMPLOYMENT CONTRACT, COMPENSATION	
STUDIES/SURVEYS AS WELL AS APPROVAL BY THE BOARD. ASTHO'S INTERNAL	
COMPENSATION PLAN, WHICH IS BASED ON PUBLISHED SALARY SURVEYS, WAS USED TO	
DETERMINE SALARIES FOR TOP MANAGEMENT OFFICIALS, OTHER OFFICERS AND KEY	
EMPLOYEES.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE ASSOCIATION'S AUDITED FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND	
CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
PROFESSIONAL AND CONSULTING FEES:	
PROGRAM SERVICE EXPENSES 3,454,448.	
MANAGEMENT AND GENERAL EXPENSES 384,544.	
FUNDRAISING EXPENSES 0.	
TOTAL EXPENSES 3,838,992.	
FEES FOR SERVICES:	
PROGRAM SERVICE EXPENSES 77,615.	