ASTHO Breastfeeding Learning Community
Year 4
Learning Session #4

May 22, 2018
For Audio, Please Dial: 1-866-740-1260
Ext. 3185462#
ASTHO Breastfeeding Learning Community

Orange: Award States
Blue: Coalition Enhanced Award States
Welcome and Introductions

- ASTHO
  - Sanaa Akbarali, Director, Family and Child Health
  - Ify Mordi, Director, Maternal and Infant Health Improvement
Call Objectives

- Define micro-level policy, system and environmental (PSE) changes and effective strategies that can be implemented to further breastfeeding efforts and build sustainable projects.
- Identify ways to advance equity in breastfeeding support services, policies, and practices.
- Discuss current federal and state workplace breastfeeding legislation.
- Share updates on Learning Community State Innovation Grant projects.
- Review Breastfeeding Learning Community program successes and available resources.
Call Agenda

2:00 – 2:05  Welcome, Introductions and Opening Remarks

2:05 – 2:30  NACCHO

2:30 – 2:55  USBC

2:55 – 3:20  State Updates

3:20 – 3:25  Closing Remarks, CDC

3:25 – 3:30  Next Steps and Wrap Up
CDC Opening Remarks

- Carol MacGowan, Division of Nutrition, Physical Activity, and Obesity
National Association of County & City Health Officials

Harumi Reis-Reilly
Lead Program Analyst, Breastfeeding Project
Safe, Healthy and Resilient Communities
National Association of County & City Health Officials
Breastfeeding in the Community:
Sustainability of Lactation Programs through PSE Changes Implementation

Harumi Reilly, MS, CNS, LDN, CHES, IBCLC
Lead Analyst- Breastfeeding Project
Safe & Healthy Families Team
NACCHO is comprised of nearly **3,000 local health departments** across the United States. Our mission is to serve as a leader, partner, catalyst, and voice with local health departments.

- Advocacy
- Partnerships
- Funding
- Training and education
- Networking
- Resources, tools, and technical assistance
NACCHO Project: Reducing Breastfeeding Disparities through Peer and Professional Support
Project Goals

**↑ Implementation**
Increase implementation of evidence-based and innovative peer and professional breastfeeding support programs, practices, and service

**↑ Awareness**
Increase awareness of the processes, successes, and challenges of implementing and expanding access to local peer and professional lactation support services

**↑ Partnerships**
Increase local, state and national partnerships to support peer and professional breastfeeding support programs
NACCHO Grantees

72 Awards
69 Organizations
9 EMPower Grantees
32 States & Territories
Grantees provided multiple types of support throughout the grant period.

- **Prenatal Education**: 69%
- **Phone Support**: 69%
- **Home Visits**: 45%
- **Text-based support**: 36%
- **Hospital Visits**: 30%
- **Breastfeeding clinic**: 30%
- **Online**: 16%
- **Other**: 8%
Project Outcomes

- 92,832 Encounters
- 3,332 Groups
  - 15,027 Attendees
- 830 Partnerships
- 27 Grantees
  - implemented PSE
Lessons Learned: Key Facilitators

- Policy, Systems and Environmental (PSE) Changes Approach
- Partnerships to Establish Community Support Continuity of Care (safety net)
- Enabling Access to Care through identifying and addressing community needs
- Policy, Systems and Environmental (PSE) Changes Approach
It is unreasonable to expect that people will change their behavior easily when so many forces in the social, cultural, and physical environment conspire against such change.”

(INSTITUTE OF MEDICINE, 2003)
1-on-1 Education

Clinical Management
(e.g. latch/position, mastitis treatment, etc.)

Long Lasting Protective Interventions
(e.g. Donor Milk for Preemies)

Changing the Context
(e.g. universal paid family leave in sync with breastfeeding recommendations, baby and breastfeeding-friendly environments, etc.)

Socioeconomic Factors
(e.g. tackling social issues like poverty and education, addressing the root causes of health inequity such as racism, sexism and classism)

Breastfeeding Public Health Impact Pyramid
Focus on communities or populations, not individuals
Sustainable beyond funding
Makes the healthy choice the easiest option
# PSE Change Goes Beyond Programming

<table>
<thead>
<tr>
<th>Event/Program Characteristics</th>
<th>PSE Change Characteristics</th>
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<tbody>
<tr>
<td>One Time</td>
<td>Ongoing</td>
</tr>
<tr>
<td>Additive: often results in only short-term behavior change</td>
<td>Foundational: often produces behavior change over time</td>
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<tr>
<td>Individual Level</td>
<td>Community/Population Level</td>
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<tr>
<td>Not part of an ongoing plan</td>
<td>Part of an ongoing plan</td>
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<tr>
<td>Downstream solution (reactive)</td>
<td>Upstream solution (proactive)</td>
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<tr>
<td>Short Term; Often Non-sustaining</td>
<td>Long Term Can Sustain beyond Funding</td>
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Defining Policy, System and Environment (PSE) Change

Changing guidelines or policies at the organizational or governmental level

Changing rules or procedures within an organization

Changing the physical, social, economic factors that influence people’s practices and behaviors

PSE changes infrastructure

Health Promotion Program

**Intervention:** Diabetes Class

**Behavior Change:** improved diet, exercise

**Health Outcome:** improved individual BMIs

PSE Change

**Intervention:** Streets Program

**PSE Change:** Improved walking and biking infrastructure

**Behavior Change:** Increased Physical Activity

**Health Outcome:** Reduced prevalence of obesity

PSE Change & Breastfeeding

Policy Shifts

System Shifts

Environmental Shifts
In-Hospital Peer Counseling Program to enable an easier breastfeeding initiation

Florida Department of Health Broward County (Fort Lauderdale, FL)

Before

Gaps in Care for Low-Income Families
No care coordination between WIC and Holy Cross, a local hospital working towards Baby Friendly Hospital Designation thru the CDC EMPower Initiative

PSE Change

Shifted WIC & Hospital Procedures
Peer Counselor recruits WIC eligible moms under supervision of Nurse Manager; Mandated post-discharge WIC follow-up

After

Sustained by Increased WIC Enrollment
Increased enrollment of WIC eligible moms; Created continuity of care helping hospital meet Baby Friendly requirements; Expanded program to 5 additional facilities
Low Breastfeeding Rates among Low-income Latina Patients

Limited availability of culturally appropriate support, lack of provider education, and poor care coordination

Shifted Policies and Systems
Conducted targeted staff training; Updated medical records system to include 9 mandated breastfeeding support interactions

Sustained by Integration into OB and Pediatrics Care Protocols
All OB patients now receive breastfeeding services thru policy and system shifts that mandate and document the support

Esperanza Health Centers (Chicago, IL)
Incorporating Bf Support into the Community Health Improvement Plan: Erie County DOH

Data Analysis

↑ Exclusive Breastfeeding at Hospital Discharge, at 3 Months and at 6 Months

Consumer Surveys

Academic Studies

Town Meetings

System Prioritization

Erie County Department of Health
Community Health Improvement Plan
2014 - 2017

Community Health Improvement Plan for Erie County for Collaborative Priority 1

1.) Promoting Healthy Women, Infants and Children: Focus Area 1-Maternal & Infant Health:
Goal #2: increase the proportion of NYS babies who are breastfed

The Erie County Department of Health convened a series of meetings and community conversations with stakeholders to solicit community input.
Hospital system representatives, members of academia from multiple higher education organizations, the United Way of Buffalo and Erie County, P2 Collaborative and Erie County health department representatives met monthly to assess federal, state and local data as well as to do a community scan to identify currently ongoing activities.

Some of the data the group looked at include local consumer surveys, town meeting minutes with CBOs, census data, WIC data, BRFSS, local hospital data and that of pediatric practices interested in increasing these rates in response to the overwhelming obesity problems in the community.
Communities of color, teen moms, and those in the lowest socioeconomic spheres have the lowest rates of breastfeeding initiation according to WIC and so have been an intensive focus of ongoing activities. Breastfeeding rates in Erie County are currently at rate of 12.6 of participants compared to 40.6 for all of New York State. All providers working together on these issues in Erie County have as a community determined this to be a good fit to look to the root causes of childhood obesity and all of the ongoing activities in the area to address the issue.
Leveraging Funds for Sustainability

Comprehensive Programming for Breastfeeding Friendly Erie County

<table>
<thead>
<tr>
<th>Inputs</th>
<th>Strategies/Activities</th>
<th>Outputs</th>
<th>Outcomes</th>
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<tbody>
<tr>
<td>- County Health Department</td>
<td>HOSPITAL strategies to increase bf exclusivity at discharge</td>
<td># of hospitals that have joined NYS BQIH, Great Beginnings NY or Latch on NYC</td>
<td>% of infants exclusively breastfed during birth hospitalization</td>
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<tr>
<td>- State Health Department</td>
<td>PRIMARY CARE PROVIDER strategies to encourage and support bf</td>
<td># of primary care practices that are designated as NYS Breastfeeding Friendly</td>
<td>% of infants breastfed at 2, 4, and 6 month well visits</td>
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<td>- Physician Champions</td>
<td>EMPLOYER strategies to provide lactation space and implement bf policy</td>
<td># of employers that have implemented breastfeeding friendly policy/programs</td>
<td>% of infants breastfed of the participating workplace who breastfeed</td>
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<td>- Healthy Start Healthy Future for All Coalition</td>
<td></td>
<td></td>
<td>Increase rates breastfeeding duration for the first 12 months of life</td>
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<tr>
<td>- Engaged and Informed Hospital Administration</td>
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<td></td>
<td>% of young children who are overweight or obese</td>
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<td>- Best Practices/ Existing tool kits</td>
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Short-term

Long-term
PSE & Partnerships

Traditional Partners
Non-traditional Partners
Community Members

PSE enabler, Sustainability of Programs
Sustainability of Bf Programs

Enable BREASTFEEDING to be the easy, default, sustainable option in your community through:

- **Consistent, frequent and predictable SUPPORT**, and not offered reactively*

- **Partnerships** to leverage resources, to integrate/co-locate services and MAXIMIZE efforts

- **Community Needs Assessments** of Breastfeeding Barriers

- **Integration of breastfeeding goals into strategic plan/CHIP**

- **Identification of Organizational levers for Change**

- **Culturally appropriate support/ cultural humility**

“Breastfeeding is the golden thread woven through all of our public health initiatives.”

Jarene Fleming
Virginia Department of Health

Contact us at:
breastfeeding@naccho.org

www.naccho.breastfeeding.org

Thank you!
Questions?
United States Breastfeeding Committee

Cheryl Lebedevitch
Senior Workplace Program Manager & Policy Analyst
United States Breastfeeding Committee (USBC)
Maintaining Momentum to Support Breastfeeding Families

ASTHO Breastfeeding Learning Community VLS #5
May 22, 2018

Presented by Cheryl Lebedevitchch, Senior Workplace Program Manager & Policy Analyst

United States Breastfeeding Committee
We Have So Much to Celebrate!

Percent of companies surveyed that had an onsite lactation/mother's room

Data Source: Society for Human Resource Management Employee Benefits Survey

USBC may be able to help you build on your successes!
About the USBC

Our Mission:
To drive collaborative efforts for policy and practices that create a landscape of breastfeeding support across the United States

Coalition of more than 50 national organizations, including federal government agencies

Network of state/territorial, tribal, cultural, and local/community breastfeeding coalitions
Collective Impact

USBC provides an infrastructure to support collaborative work and provides resources to build the capacity of the field.
USBC’s Working Definition of Equity*

- Equity can be viewed as three interwoven components:
  - A lens
  - A mirror
  - An outcome.

*Compiled from WKKF, CSI, Collective Impact, and other examples; currently undergoing finalization of proposal by CRASH Committee to recommend for Board adoption
Connect
Share What You Did & What You Learned

- **Staying Abreast: Weekly Wire newsletter**
  - [www.usbreastfeeding.org/enews](http://www.usbreastfeeding.org/enews)

- **Connect with us on Social Media!**
  - Facebook: [www.facebook.com/usbreastfeeding](http://www.facebook.com/usbreastfeeding)
  - Twitter: [www.twitter.com/usbreastfeeding](http://www.twitter.com/usbreastfeeding)
  - YouTube: [www.youtube.com/usbreastfeeding](http://www.youtube.com/usbreastfeeding)

Submit items to be featured: [www.usbreastfeeding.org/submit](http://www.usbreastfeeding.org/submit)
USBC Webinar Series

Power Tools Webinar Series
www.usbreastfeeding.org/power-tools

Racial Equity Webinar Series
www.usbreastfeeding.org/equity

CDC-USBC Bi-Monthly Coalitions Webinars
www.usbreastfeeding.org/coalitions-webinars

Interested in being featured? Contact coalitions@usbreastfeeding.org
SGCTA Action Directory

- 20 public pages
  - SGCTA Implementation Strategies
  - USBC resources
  - Activities at National, State, and Community levels (populated from Group Profile data)

www.usbreastfeeding.org/action-directory
Action 7. Ensure that maternity care practices throughout the United States are fully supportive of breastfeeding

Table of Contents

- USBC Resources
- National Activities
- State/Community Activities

denotes a USBC member organization listing

Implementation Strategies

- Accelerate implementation of the Baby-Friendly Hospital Initiative
- Establish transparent, accountable public reporting of maternity care practices in the United States
- Establish a new advanced certification program for perinatal patient care
- Establish systems to control the distribution of infant formula in hospitals and ambulatory care facilities

USBC Resources

- Key Website Features: News Room, Advocacy HQ, and Coalitions Directory
- Learning Community: Maternity Care Practices Learning Community
- Webinar & Conference Archives: Maternity Care Practices
- Publication: Best Practices Guide for Implementation of Newborn Exclusive Breast Milk Feeding in Electronic Health Records
- Publication: Model Policy: Payer Coverage of Breastfeeding Support and Counseling Services, Pumps and Supplies
- Publication: Implementing The Joint Commission Core Measure on Exclusive Breast Milk Feeding
Collaborate
Learning Communities

- USBC website houses 20+ online learning communities on breastfeeding-related topic areas from the SGCTA and beyond
- Open to all site users: explore and join communities of greatest interest
- Can choose to subscribe to receive email, or view only in website

[www.usbreastfeeding.org/learning-communities]
Welcome! This Learning Community is a place to connect with others interested in this Action area, share information and resources, and surface opportunities for collaborative action. Click the "Join Community" button to the right to ensure updates appear on your internal home page.

You can post to the discussion forums or share in the file library set up below.

**SGCTA Action 6: Ensure that the marketing of infant formula is conducted in a way that minimizes its negative impacts on exclusive breastfeeding.**

**Implementation Strategies:**

A. Hold marketers of infant formula accountable for complying with the *International Code of Marketing of Breast-milk Substitutes*

B. Take steps to ensure that claims about formula are truthful and not misleading

C. Ensure that health care clinicians do not serve as advertisers for infant formula

**Learning Communities: Form-Mktg-LC News Items**

- Code Monitoring Android App & Online Forms, from ICDC (December 4, 2015 09:52 AM)
- Formula Marketing Updates, from Baby Milk Action/IBFAN UK (November 9, 2015 04:31 PM)
- NGOs Criticize WHO Action on Conflicts of Interest, from Baby Milk Action/IBFAN UK (November 3, 2015 09:53 AM)
- Nutrition Report 2015, from Right to Food and Nutrition Watch Consortium (October 23, 2015 05:15 PM)
- State Goes Bag Free, from Maryland (via Public Citizen) (October 15, 2015 12:05 PM)
- Abbott subpoenaed for infnt formula marketing claims (August 13, 2015 10:22 AM)

**Learning Communities: Form-Mktg-LC Action Opportunities**

**Learning Communities: Form-Mktg-LC Collaborative Ideas**

**Learning Communities: Form-Mktg-LC Networking**

**File Libraries**

**Learning Communities: Form-Mktg-LC General Sharing Library**
Racial Equity Online Learning Community

Inclusive learning process open to the field:

- bi-monthly theme presented in webinar to begin month
- file library sharing selected general readings, as well as readings related to each theme
- moderated forum with questions to stimulate discussion and sharing among community participants
- blog posts including review of shared information and discussion of community insights

www.usbreastfeeding.org/equity-community
Workplace Support Community of Practice

- Network of state, tribal, local, and territorial organizations and breastfeeding coalitions who are actively working on issues related to workplace support for breastfeeding and pumping moms

- Provides a space for groups to discuss, share, ask questions, and collaborate on projects

To join, complete the form at www.surveymonkey.com/r/WS-CoP
Content Resources

- All USBC publications are available for free download and distribution
  - Fact Sheets
  - Position Statements
  - Guidance documents
- Photo Galleries: [www.usbreastfeeding.org/photo-project](http://www.usbreastfeeding.org/photo-project)
- Story Collectors: [www.usbreastfeeding.org/support-stories](http://www.usbreastfeeding.org/support-stories)
Advocate
Policy Updates

- Email blast series featuring major news and actions on national breastfeeding policy

The 2018 Policy Updates email blast series recaps major news and actions on national breastfeeding policy. Stay tuned for additional updates!

**Anthem Breast Pump Reimbursement Rate**

Anthem Blue Cross/Blue Shield, a major health insurance plan provider, has cut the reimbursement rate for breast pumps for its customers almost in half. An independent licensee of Blue Cross Blue Shield, Anthem provides coverage for about 1/3 of individuals and families in the U.S. including 40 million Medicaid enrollees, 40 million Private Insured members, and millions of others on affiliated plans.

National and state organizations across the country have raised concerns that this decrease will prevent many families from obtaining the equipment that they need to establish and maintain breastfeeding. For mothers who are separated from their infants or are unable to breastfeed directly, a breast pump is a necessity, not a luxury. No matter what they are doing or where they are, breastfeeding mothers need to express milk every few hours in order to maintain their milk supply.

**Stay Involved**

**National Efforts**

- **Learn, Connect, Act**
  - Visit the USBC’s Take Action Anthem Webpage: [“Anthem Breast Pump Reimbursement Cut”](#) for Action Quick Links, Background Information, State Coalition Connections, Media Coverage, and Voices from the Field.

- **Organizational Actions**
  - USBC Organizational Sign On Letter [PDF Document](#)
  - USBC Organizational Sign On Form: [“Sign On Letter to Anthem on Breast Pump Reimbursement Rate”](#)

- **Individual Actions**
  - USBC Story Collector: [“Tell Us About Your Experience with Your Health Plan’s Breastfeeding Coverage…”](#)
  - MomsRising Petition: [“Tell Anthem to Support Breastfeeding Moms”](#)
Policy Toolkit

2018 Breastfeeding Legislation & Policy Toolkit

Take Action to Help Breastfeeding Families!

- This year, we developed the Breastfeeding Legislation & Policy Update, a toolkit to provide advocates across the First Food field with information, talking points, and action opportunities. Now, it's easier than ever to get involved and make the important changes that our Nation's families need and deserve.
- Use the toolkit to build talking points for meetings with policymakers, find individual and organizational action opportunities, and much more!

Download the current version of the toolkit!

- For previous versions email advocacy@usbreastfeeding.org

Each day families across the United States face challenges along their breastfeeding journeys. Today's breastfeeding mothers continue to be provided with sub-optimal care, discouraged from breastfeeding in public, and prohibited from taking breaks to express breast milk at work.

www.usbreastfeeding.org/policy-toolkit
National Breastfeeding Month (NBM)

AUGUST IS NATIONAL BREASTFEEDING MONTH

Everyone can help make breastfeeding easier.

www.usbreastfeeding.org/nbm
Get Plugged In!
Sign Up for News & Action Alerts

- **Email Alerts:**
  - Weekly Wednesday Wire
  - Policy Updates
  - Action Alerts

  [www.USBreastfeeding.org/signup](http://www.USBreastfeeding.org/signup)

- **Text Alerts**

  To sign up, **text USBC to 555888**
Individual Profile on USBC Website

- Entry point to many site tools, including Learning Communities
- Anyone can get user account

www.usbreastfeeding.org/indiv-profile
Group Profile on USBC Website

- Organizational contact info
- Activity Descriptions
  - Populates public SGCTA Action Directory

Request a Group Profile:
www.usbreastfeeding.org/org-profile
Thank You for All You Do:
We are Stronger Together!
Questions?
Overview of Innovation Grant Projects

- South Dakota
- Ohio
- Louisiana
- Illinois
- Washington D.C.
- Delaware
- Alaska
Megan Hlavacek
Healthy Foods Coordinator
South Dakota Department of Health
South Dakota

- Expanded initiative to the Black Hills region utilizing a media campaign and student canvassing and ~150 businesses took the Breastfeeding-Friendly Business pledge.

- **Over 570 businesses** in South Dakota have taken the pledge!

- Development of the Breastfeeding Accommodation Form in place and to be shared with HR/manager/business owner.
Louisiana

Quality Improvement & Data

Gift 2.0

Collaborative Learning

LA Perinatal Quality Collaborative

Provider & Community Engagement
Lisl Phelps
Nurse Consultant
Delaware – Division of Public Health
Our Goals:

• Prepare the resources and implementation plan for work on workplace support for breastfeeding.

• Build on our existing peer and professional support work by creating a database of lactation support providers that includes:
  • certifications
  • geographical locations
  • race
  • ethnicity and
  • languages spoken.
Accomplishments to Date:

**Workplace Support**
- List of existing resources
- List of key stakeholder organizations
- Sample social media messages
- Workplace support presentation for employers
- Draft letter for use by employees
- Workplace support “sell sheet” for employers

**Peer and Professional Support**
- Survey of existing BF supporters
- Data base of existing peer and professional supporters including race, ethnicity, languages spoken, and geographic area
- Draft plan for offering scholarships for breastfeeding support education (IBCLC, CLC, other?)
Mudiwah A. Kadeshe
Director of Programs
Creating a Baby Friendly District of Columbia Initiative
• Produce breastfeeding educational materials that are culturally appropriate for families with limited English proficiency
• Update *Delivering in the District of Columbia* poster/flyer and Rack Cards
• Translation of 2018 DC Breastfeeding Resource Guide into Spanish and Amharic
• Finalized contract with app developer MassLight
Stephanie Holmquist
Public Health Specialist
State of Alaska, Division of Public Health, Section of Women’s, Children’s, and Family Health
• We provided 4 women scholarships for travel and hotel (if needed), and registration to take the IBCLC 5 day training. They were from Dillingham, Fairbanks, Palmer, and Anchorage.

• We provided 10 people scholarships to Anchorage to attend the Annual Alaska Breastfeeding Conference. They were from Kotzebue, Nome, Fairbanks, Wasilla, and Anchorage.

• We are in the process of providing two businesses sponsorships to develop or improve a workplace lactation space. One will be going to the Yukon Kuskokwim Health Corporation and the other to the Anchorage Public Library.
Ryan C. Everett
Ohio Hospital Association
• Train-the-trainer breastfeeding skills labs
  • 19 trainings in 13 areas of the state (160+ registered as of 5/9)
    - 13 completed (and one more occurring as we speak)
    - 6 more scheduled (one will be a recorded session for archiving)
    - Toolkits/materials from these will be shared with ASTHO for other teams who might want to use them. All materials can be easily unbranded and modified.
• Fifteen online modules
  • In process: Obtaining all of the materials/content for transfer and posting to online platform, hosted by ODH
  • In process: Getting ‘independent study’ credits tied to the online modules
Kelly Vrablic, MPH
Infant Mortality Reduction
Illinois Department of Public Health
• Partnered with the ILPQC to craft language to explain grant goals and invite perinatal administrators to participate.
• Held 4 focus groups throughout Illinois (Chicagoland (2), Western IL and Southern IL areas).
• Gathered feedback received from focus groups and edited existing breastfeeding/NAS materials.
• Sent materials off for layout, formatting and printing.
Project Successes

- 16 states worked to increase supportive breastfeeding practices in birthing facilities.
- 8 states improved peer and professional support.
- 8 states focused on ensuring workplace compliance with Federal Lactation Law.
- Trained 874 health care peers and professionals.
- Increased the number of hospitals designated as baby-friendly from 23 to 73.
- Increased the number of hospital professionals from 13 to 4,859.
POLICY

- Increasing breastfeeding friendly policies.
  - “BABY-FRIENDLY” designation and state-specific recognition programs

- Changing professional development and instruction policies and practices.

- Assisting businesses in creating policies governing lactation support and accommodation.
  - Enrolling worksites in a Breastfeeding-Friendly Business Initiative
  - Creating policies to train employees and staff.
DATA

- States used a variety of data sources to help inform breastfeeding initiatives.
  - CDC’s mPINC survey
  - CDC’s Pregnancy Risk Assessment Monitoring System (PRAMS)
  - CDC’s National Immunization Survey
  - Vital statistics
  - WIC or USDA-FNS Breastfeeding Data Local Agency Report
  - Medicaid or other payer data
  - State breastfeeding report cards/scorecards
  - State surveys
  - Labor department data
PARTNERSHIPS AND STAKEHOLDERS

• State Teams had partnerships with at least 14 categories of organizations.
  - State Breastfeeding Task Forces or Coalitions
  - Maternal and Child Health Coalitions
  - State Perinatal Quality Improvement Collaboratives
  - Health Promotion Groups
  - Medical Groups or State Affiliates
  - Hospital Associations
  - WIC and Other childhood-focused programs
  - Medicaid and other payers
  - Health systems
  - Labor Groups or employee associations
CDC Closing Remarks

- Carol MacGowan, CDC
Adjourn

Please fill out the evaluation for today’s session here:
http://astho.az1.qualtrics.com/jfe/form/SV_4SibuGO9FuihCD3

Thank You!